



27th Annual CCPPP Conference on Public-Private Partnerships

November
18-19, 2019

Sheraton Centre Toronto Hotel
Toronto, Canada



Conference Presenting Sponsor



MONDAY NOVEMBER 18

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| 7:00 | Registration & Breakfast | <i>Conference Foyer & Grand Ballroom East</i> |
| 7:00 | 10th Annual McCarthy Tétrault LLP and Women's Infrastructure Network (WIN) Breakfast
McCarthy Tétrault LLP is pleased to be hosting a WIN Breakfast at the Sheraton Centre Hotel. Network with colleagues and make new connections.
<i>Keynote Speaker: Hon. Caroline Mulroney, Ontario's Minister of Transportation and Francophone Affairs</i> | <i>BNB Restaurant</i> |
| 8:00 | Welcome & Opening Remarks
Mark Bain , Chair, The Canadian Council for Public-Private Partnerships and Partner, Torys LLP
The Hon. John Manley , P.C., O.C., Honorary Chair, The Canadian Council for Public-Private Partnerships
Mark Romoff , President and CEO, The Canadian Council for Public-Private Partnerships | <i>SNC-Lavalin Grand Ballroom</i> |
| 8:20 | Remarks from the Conference Presenting Sponsor: SNC-Lavalin
Jonathan Wilkinson , President, Infrastructure, SNC-Lavalin Inc. | <i>SNC-Lavalin Grand Ballroom</i> |
| 8:25 | Opening Keynote Address: Natan Obed, President, Inuit Tapiriit Kanatami
Natan is a recognized and respected Indigenous leader known for his stirring and impactful case for why the Inuit need greater social equity, health, infrastructure, access to broadband and more in the Canadian Arctic. His keynote will put the spotlight on the significant infrastructure deficit confronting Inuit and Indigenous communities more broadly across Canada (estimated at \$30 billion to \$40 billion) and the immediate need for innovative new approaches to enable these communities, governments and the private sector to work together to address this gap. Natan's remarks will outline his vision for how we can significantly move forward together on these pressing issues.
<i>Sponsored by: ACS Infrastructure</i> | <i>SNC-Lavalin Grand Ballroom</i> |

8:50 General Session 1: Challenging Times Ahead — A Candid Conversation with Global Infrastructure Agency Leaders

SNC-Lavalin Grand Ballroom

Overwhelming infrastructure deficits. Challenging fiscal realities. Climate change. Cyber security and the need to future proof assets. Globally, we're facing a host of new and ever more complex infrastructure challenges that demand we recalibrate how we plan, procure, operate and maintain our infrastructure. The world's most mature and dynamic P3 marketplaces are tackling these similar challenges in unique ways. This will be a candid conversation with the global leaders behind infrastructure agencies in Australia, the United Kingdom and Canada where they'll share their views, strategies and plans under consideration to rethink programs and procurement approaches to improve future infrastructure delivery.

Moderator: Mary Van Buren, President, Canadian Construction Association

Panel:

Lani Frew, CEO, Australia Infrastructure and Project Financing Agency (confirmed)

Matthew Vickerstaff, Deputy CEO & Head, UK Finance, Infrastructure and Projects Authority

Ehren Cory, President and CEO, Infrastructure Ontario

Sponsored by: P1 Consulting

9:50 Networking Break

Conference Foyer

Sponsored by: Meridiam, AST Trust Company (Canada)

10:20 General Session 2: Tackling the Shortage in Skilled Trades

SNC-Lavalin Grand Ballroom

Billions are flowing into infrastructure projects across Canada, with multiple mega projects in transit, energy and transportation coming to market at the same time. Demand — and competition — has perhaps never been greater for skilled trades, everyone from boilermakers to carpenters, which can impact project risks. How dire is the situation? And what are industry and the public sector doing to step up and manage this demand while helping create the skilled workers of tomorrow?

Moderator: Mandy Rennehan, Member of the federal advisory committee to help promote apprenticeships and skilled trades across Canada; Blue-Collar CEO & Founder, Freshco.ca.

Panel:

John Beck, Executive Chairman, Aecon Group

Roberta Jamieson, President & CEO, Indspire

Joseph Mancinelli, International Vice-President and Central and Eastern Canada Regional Manager, LiUNA, the Labourers' International Union of North America

Carla Carmichael, Vice President, Project Assurance & Commercial Management, Darlington Refurbishment Project, Ontario Power Generation

Sponsored by: Ontario Power Generation and 407 ETR

- 11:30 Breakout Session 1A: Should I Stay or Should I Go? Strengthening the P3 Market** *Grand Ballroom East*
- A number of companies globally have recently announced they are pulling out of P3s or scaling back their involvement. At the same time, other companies have seized the moment and see opportunity calling. What's driving these changes? And what should governments do to keep P3s attractive and competition healthy?
- Moderator: Sean Strickland*, Director of Business Development and Industry Relations, Pomerleau
- Panel:*
- Jonathan Wilkinson**, President, Infrastructure, SNC-Lavalin Inc.
Jody Becker, Senior Vice President, Emerging Markets & Chief Strategy Officer, EllisDon Corporation
Jensen Clarke, Director, Fengate Asset Management
Dan Stoppenhagen, Vice President, Business Development and Regional Lead for the Americas, FLUOR
- Sponsored by: Pomerleau*
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- Breakout Session 1B: Phase 2: Navigating the Risk of Future Transit Expansions** *Sheraton Hall E*
- Canada is currently experiencing a golden age in developing large-scale urban transit projects in multiple cities. To keep timelines and costs in check, most of these projects are being delivered in phases and some are even building onto existing decades-old systems. Having systems that can 'talk' to one another and fit together seamlessly are significant issues. Having flexible contracts is another. How is the P3 community designing long-term agreements that not only deal with the designing, building, operation and maintenance of these complex systems today but also anticipate — and prepare for — changing technological and contractual needs arising from augmentation and expansion in the decades to come? And what are the lessons learned from transit that can be applied to other sectors involved in projects with similar expansion needs?
- Moderator: Charles Wheeler*, Vice President, Transit, Comtech Group
- Panel:*
- Michael Lindsay**, President, Project Delivery, Infrastructure Ontario
Anna Hermelin, Partner, Transport & Infrastructure, Ashurst LLP, England & Wales
Jeffrey Busby, Director, Surrey Langley SkyTrain Project, Translink
- Sponsored by: Comtech Group*
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- 11:30 Market Sounding: Alberta Capital Plan** *Sheraton Hall C*
- Alberta is committed to investing in vital infrastructure with a combination of traditional and innovative financing and delivery models, including P3s. The government is finalizing its capital plan and identifying potential projects spanning a range of asset types including education, transportation and health that could be considered for P3s. Alberta will showcase five new school projects delivered via P3 and coming to market in 2020. To deliver their ambitious infrastructure agenda, Alberta has re-established a Public Private Partnership (P3) Office to work with other ministries to advance future P3 projects.
- Andy Ridge**, Assistant Deputy Minister, Properties Division, Alberta Infrastructure
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- 11:30 Market Sounding: Modernization of Davao, Philippines Transportation System** *Kenora Boardroom, 2nd Floor*
- The Davao Monorail Project will be the first monorail project in the Philippines. It will consist of approximately 16 stations over 13 kilometres in one of the country's fastest growing cities. The estimated CAD\$1.2-billion project is a build, transfer, operate and maintain project that requires products, services and technology related to railways and rail terminal development. The Udenna Corp. expects government approval in Q3 2019; subject to a Swiss challenge.
- Manuel Jamonir**, Assistant Vice-President, Operations, Udenna Infrastructure Corp.
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- 12:45 Luncheon** *SNC-Lavalin Grand Ballroom*

- 1:20** **Canada's Top P3 Projects Celebrated at CCPPP Annual Awards** *SNC-Lavalin Grand Ballroom*
Meet the people and hear the stories behind some of Canada's leading projects at the 22nd Annual CCPPP Awards for Innovation & Excellence in Public-Private Partnerships.
Gold Sponsor: PwC
Silver Sponsors: Davies LLP, INTECH Risk Management, McCarthy Tétraut LLP, Stonebridge Financial Corporation
- 1:50** **Luncheon Keynote Address: Connecting Communities for the Future – The Race to Bring High-Speed Internet to all Canadians** *SNC-Lavalin Grand Ballroom*
Tony Geheran, Executive Vice President and Chief Customer Officer, TELUS
The need to bring reliable and affordable high-speed internet service to all Canadians, including urban, rural and Indigenous communities, is a high-priority infrastructure issue for governments across the country. Having access to this must-have service means communities can boost their economic capabilities, take part in the knowledge economy and attract new residents and talent from around the world. Not having it risks leaving us behind. How can industry and government work together to quickly deploy this technology to revolutionize the way we work, live, communicate and travel?
Sponsored by: Bruce Power
- 2:35** **Breakout Session 2A: The Evolution of the P3 Model: Perspectives from the Indigenous & Development Communities at the Forefront of Change** *Sheraton Hall E*
Greater Indigenous involvement and a changing climate are leading to an important evolution in the P3 model as we know it. A world-leading project in Canada's North is among the first to address a number of these changes. In the process, it's also creating the next-gen P3 in concert with its surrounding Indigenous community, which has a cash-funded equity stake in the project. What are the lessons and approaches we can glean from the Tłı̨ch̨o All-Season Road project for other public infrastructure projects?
Moderator: Valerie Helbronner, Partner, Torys LLP
Panel:
Terry Burgis, Project Co. representative for North Star Infrastructure and Senior Vice President, Kiewit Canada Development Corp.
Mark Brajer, CEO, Tłı̨ch̨o Investment Corporation
Rob Cornell, Project Manager and Design-Build Lead, Tłı̨ch̨o All Seasons Road
Alfonz Nitsiza, Chief of Whatı, Tłı̨ch̨o Government
Sponsored by: Kiewit Canada Development Corp.
- Breakout Session 2B & Market Sounding: LA Metro \$21.5-Billion Trio of Projects** *Grand Ballroom East*
LA Metro will present three projects worth up to US\$21.5 billion that are under consideration for P3 delivery. The West Santa Ana Branch (\$6.5B) is a new 19-mile LRT connecting downtown Los Angeles to southeast LA county, a notably high travel demand corridor. The Sepulveda Pass project (\$9B to \$13B) will address a range of high capacity rail transit alternatives to improve travel between the San Fernando Valley, the Westside and Los Angeles International Airport. The East San Fernando Valley (\$2B) LRT will extend north from the Van Nuys Metro Orange Line station 9.2 miles to the Sylmar/San Fernando Metrolink Station.
Presenter: Rick Meade, Senior Executive Officer, Program Management, Airport Connector & Foothill Projects, Metro Los Angeles

- 2:35 Market Sounding: Province of West Java, Indonesia** *Kenora Boardroom, 2nd Floor*
- The province of West Java is currently undertaking an ambitious infrastructure program with two projects coming to market shortly. The Legok Nangka Regional waste treatment and processing facility will generate energy, support the circular economy while improving sanitation and health conditions. The Jatigede Regional water treatment project will distribute clean water equally and expand the coverage area of clean water services in the Greater Cirebon Region. Both P3 projects are primarily based on revenue risk models with some government funding as well.
- Ridwansah Yusuf**, Advisor to the Governor of the Province of West Java, Indonesia
- 3:35 Networking Break** *Conference Foyer*
- Sponsored by: Axiom Infrastructure, Hatch*
- 4:00 Breakout Session 3A: Indigenous Infrastructure: Stop Talking and Start Building** *Grand Ballroom East*
- CCPPP research estimates that the indigenous infrastructure gap is into the tens of billions of dollars. There are innovative approaches to close this gap including: improved approaches to planning and delivering local infrastructure projects; and, indigenous participation in large linear resource projects. Participating in major resource projects can, under certain circumstances, generate long-term predictable revenue streams that indigenous communities can use, with the appropriate planning, to support local infrastructure projects, which serve community member needs and improve social outcomes. Case studies will be discussed to identify how these complementary approaches work and how the private sector could bring innovative approaches to close the indigenous infrastructure gap.
- Moderator: Chris Bennett*, Partner, Osler, Hoskin & Harcourt LLP
- Panel:*
- Chief Priscilla Mueller**, Saik'uz First Nation, The First Nations Major Projects Coalition
Chief Jason Henry, Chippewas of Kettle and Stony Point
Jason Calla, Technical Team Lead, First Nations Infrastructure Institute
Niilo Edwards, Executive Director, The First Nations Major Projects Coalition
- Sponsored by: Osler, Hoskin & Harcourt LLP*
- Breakout Session 3B: A New Era in Accounting for P3s** *Sheraton Hall E*
- CPA has proposed a new accounting standard that will impact how the public sector accounts for P3's. How will this standard impact the public sector's appetite for P3 deals? What will this accounting mean for certain deal structures, and how the private sector structures bids to meet public sector reporting objectives? Stakeholders have until February 2020 to comment before the standard is introduced. The session will provide a well-rounded perspective on the impact of the proposed standards and solicit feedback from attendees.
- Moderator: Damian Joy*, Partner, Infrastructure Advisory, EY
- Panel:*
- Bailey Church**, Public Sector Accounting Advisory Services Leader and Partner, KPMG and CPA Task Force Chair
Nicholas Hann, Director, The Canadian Council for Public-Private Partnerships
- 4:00 Market Sounding: Edmonton Organics Processing Facilities** *Sheraton Hall C*
- The City of Edmonton's new Organics Processing Facilities project is part of a wider strategy to transform how the city manages its waste. Following Edmonton's policy for P3s, the city is currently refining the original business case and is keen to further engage with the wider private sector to gain their perspective on what makes a successful P3 and to ensure a balanced approach when issuing the RFQ /RFP.
- Kevin Pringle**, Commercial Manager, City of Edmonton

- 4:00** **Market Sounding: Newfoundland and Labrador Correctional Facility** *Kenora Boardroom, 2nd Floor*
The Government of Newfoundland and Labrador will be constructing a modern correctional facility in St. John's which will replace the existing Her Majesty's Penitentiary, allowing for more programming, recreation and better mental health services. The province will deliver the new facility utilizing a DBFM project structure with a construction value in excess of \$150 million.
Cory Grandy, Associate Deputy Minister, Department of Transportation and Works, Government of Newfoundland and Labrador
- 4:45** **Market Sounding: Edmonton's Valley Line West Extension Project** *Sheraton Hall C*
The Valley Line West extension project (VLW) reaffirms the City of Edmonton's desire to continue creating an intensified urban corridor between downtown and West Edmonton. It will reduce congestion, increase transit network capacity, transform surrounding communities, provide long-term environmental benefits and create job opportunities. The VLW project is preparing to return to the market after a pause.
Brad Smid, Project Director, Valley Line LRT, City of Edmonton
- 5:30 – 9:00** **First Night Reception** *Ricarda's, 134 Peter Street*
Join fellow delegates, speakers and VIPs at the conference's gala social gathering.
Sponsored by: BTY Group, EllisDon Corporation, Fengage Asset Management, Hochtief PPP Solutions North America, Plenary Group and Torys LLP
- 8:00 – 11:00** **The After-Party Party Hosted by the Young Leaders in Infrastructure (YLI)** *Belfast Love Public House, 548 King Street West*
Be sure to move on to this always chic after-party where Canada's up-and-coming leaders in the infrastructure community will be congregating

TUESDAY NOVEMBER 19

- 7:30 Breakfast** *Conference Foyer & Grand Ballroom East*
- 7:30 CCPPP Annual General Meeting** *Sheraton Hall E*
- 8:30 Day 2 Opening Remarks** *SNC-Lavalin Grand Ballroom*
Mark Bain, Chair, The Canadian Council for Public-Private Partnerships and Partner, Torys LLP
- 8:40 Keynote Address: Hon. Doug Ford, Premier of Ontario and Hon. Laurie Scott, Ontario's Minister of Infrastructure** *SNC-Lavalin Grand Ballroom*
As the home of Canada's world-leading infrastructure agency and an impressive stable of well-respected infrastructure companies and experts, Ontario is primed to reap substantial benefits from the export of its P3 procurement and advisory expertise to a range of new clients globally. Ontario Premier Doug Ford will deliver a keynote detailing his government's vision for building a prosperous, productive and globally competitive Ontario through targeted infrastructure development. In particular, he will discuss the role Infrastructure Ontario and the province's private sector companies can play in stimulating interest in offshore investment and collaborative partnerships. Premier Ford will be joined by Ontario Infrastructure Minister Laurie Scott. The minister will elaborate on upcoming changes to Ontario's P3 program based on the outcomes of the Minister's Market Sounding Initiative launched at last year's Annual Conference.
Hon. Doug Ford, Premier of Ontario
Hon. Laurie Scott, Minister of Infrastructure, Government of Ontario
Sponsored by: Parsons
- 9:10 General Session 3: In Conversation with Canada's Infrastructure Ministers** *SNC-Lavalin Grand Ballroom*
Ontario has just released the biggest P3 project pipeline in its history valued at more than \$65 billion; Alberta is once again embracing public-private partnerships; and Nova Scotia has recently brought health-care and transportation projects to market. Hear first-hand from their infrastructure ministers as they discuss their common challenges, lessons learned and what projects they have planned next.
Moderator: Hon. Perrin Beatty, President and CEO, The Canadian Chamber of Commerce
Panel:
Hon. Prasad Panda, Minister of Infrastructure, Government of Alberta
Hon. Laurie Scott, Minister of Infrastructure, Government of Ontario
Hon. Lloyd Hines, Minister of Transportation and Infrastructure Renewal, Government of Nova Scotia
Hon. Gordon Wyant, Deputy Premier, Minister of Education and Minister Responsible for SaskBuilds and Priority Saskatchewan, Government of Saskatchewan
Sponsored by: P1 Consulting
- 10:10 Networking Break** *Conference Foyer*
- 10:30 General Session 4: It's Not Hype, it's Reality: The Hyperloop is Fast Approaching** *SNC-Lavalin Grand Ballroom*
Dirk Ahlborn, Co-Founder and Chairman, Hyperloop Transportation Technologies Inc.
Innovative. Humanized. Sustainable. That's the future of mobility. Imagine that mobility levitating in a near-vacuum tube travelling at the speed of sound. That future is actually happening now with a breakthrough technology called Hyperloop. The need for new and green modes of transport is greater than ever before, especially if it fixes global problems like traffic congestion, harmful emissions, dangerous accidents, and housing shortages. As the world's first crowd-powered ecosystem — and named as a World Economic Forum Technology Pioneer — HyperloopTT is shaping the future of work and disrupting mobility.
Sponsored by: Jacobs

- 11:40 Breakout Session 4A: Breaking Ground in the Municipal Sector** *Grand Ballroom East*
- It tends to be overlooked that municipal governments and Indigenous communities build and maintain 60 per cent of Canada’s core public infrastructure, from roads and bridges to wastewater treatment plants. But few have engaged in P3s. What needs to change? This session will probe the challenges, as well as explore the successes of those that have embraced this model.
- Moderator: Anna Slisarenko, Director, Mazars*
- Panel:*
- Jeff Fielding**, Chief of Staff, City Manager’s Office, City of Toronto and former Calgary City Manager
Phil Bonds, Director of Urban Design, Broadway Malyan
Luc Monty, General Manager, Québec City
Marco Fontana Giusti, General Manager, SUEZ Canada
- Sponsored by: Mazars*
- 11:40 Breakout Session 4B: Finding, Growing and Retaining the Finest Engineering and Construction Talent** *Sheraton Hall E*
- Attracting and retaining talent is a critical issue for both governments and the private sector. The complexity of P3 project procurement, structuring, delivery and monitoring makes top talent an even more important success factor. What makes a good senior project executive and how do you grow one? What are the challenges and benefits of recruiting from the industry and finding technology savvy executives?
- Moderator: Pierre Lefebvre, Partner and Leader, North American Engineering, Construction & Infrastructure Practice, Russell Reynolds*
- Panel:*
- Steve Fleck**, Executive Vice President and Chief Practice & Project Officer, Stantec
John McArthur, Chairman, Kiewit Canada Development Corp.
Kyle Toffan, President & CEO, SaskBuilds and Priority Saskatchewan
- 11:40 Market Sounding: Downtown Tampa Courts District Redevelopment** *Sheraton Hall C*
- This growing Florida county, which includes Tampa as one of its three incorporated cities, is interested in gauging private sector interest in the redevelopment of a criminal courts facility (courts facility, some government administration facilities and parking structure) with potential additional site redevelopment. The estimated value of the project agreement is US\$330 million.
- Thomas Fass**, Assistant Country Administrator, Hillsborough County, Florida
- 11:40 Market Sounding: Port of Montreal’s Contrecoeur Container Terminal Project** *Kenora Boardroom, 2nd Floor*
- The Montreal Port Authority is proposing the construction of a container port terminal with a maximum annual capacity of 1.15 million containers on its property located in Contrecoeur, approximately 40 kilometres downstream from Montreal. The project, estimated at CAD \$750 million to \$950 million, would include the construction of a 675-metre dock for two berths to accommodate vessels between 39,000 and 75,400 deadweight tonnage (DWT). The project would also include a seven-track classification yard, a container storage and handling area, an intermodal rail yard, support facilities, rail and road accesses, a truck control area and a viaduct on Route 132.
- Ryan Dermody**, Vice-President, Contrecoeur
- 12:50 Luncheon: P3 Champion & WIN Awards Recognition** *SNC-Lavalin Grand Ballroom*
- Celebrate the 2019 P3 Champion as well as the recipients of the 2019 Outstanding Leader and Emerging Leader Awards from The Women’s Infrastructure Network.

- 1:30 Luncheon Keynote Address: Climate Change — A Clarion Call to Future-Proof Infrastructure** *SNC-Lavalin Grand Ballroom*
Kathleen Savio, CEO, Zurich North America
 In the insurance world, the spectre of climate change is increasingly present. The proof, after all, is in the data. When it comes to assessing risk, the warming of our planet Earth has significant implications for how we build and maintain public infrastructure for decades to come. It might just be the biggest risk we’ve ever faced. As one of the world’s leading insurers, Zurich has seen first-hand the devastation natural disasters inflict on people, businesses and communities. That’s why they’ve developed practices and policies that are driving changes in how people and companies behave to manage and reduce climate risks. Zurich North America CEO Kathleen Savio will give an address on what this means for the insurability of at-risk populations. She’ll discuss what we can do now to make projects more resilient to damage caused by more frequent and violent storms, as well as the role that public-private partnerships play in driving Zurich’s climate strategy.
Sponsored by: Insurance Bureau of Canada
- 2:00 Remarks** *SNC-Lavalin Grand Ballroom*
Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships
- 2:10 Opening Remarks to Day 2 Afternoon Transportation Sessions** *Grand Ballroom East*
Michael Ledgett, Partner, Dentons
Sponsored by: Dentons
- 2:15 Keynote Address: Hon. Ric McIver, Minister of Transportation, Government of Alberta**
- 2:25 Panel 1: Delivering Ontario’s \$28.5-Billion Transit Plan** *Grand Ballroom East*
 Metrolinx and Infrastructure Ontario are moving forward with plans to deliver the Ontario Line, Scarborough Subway Extension, Yonge North Subway Extension, and the Eglinton Crosstown West Extension. Find out the latest market information and timelines for this \$28.5B initiative, including early works opportunities. Delivering on this plan will require the very best private sector expertise from Ontario and around the world, making this a must-attend session.
Moderator: Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships
Panel:
Ehren Corey, President and CEO, Infrastructure Ontario
Phil Verster, President and CEO, Metrolinx
Sponsored by: John Laing
- 3:25 Panel 2: Innovative Financing Models for Major Transportation Projects** *Grand Ballroom East*
 Governments around the globe are between a rock and a hard place — much-needed infrastructure is costly and public funding is limited. Innovative financing holds the key to this dilemma by attracting institutional investors and private equity providers to enable these major infrastructure projects to come successfully to market. We’ll hear from Canadian and global experts on the latest advancements and find out who is ahead of the pack.
Moderator: Vickie Turnbull, Managing Director and Co-Head, Infrastructure Finance Canada, RBC Capital Markets
Panel:
Pierre Lavallée, President and CEO, Canada Infrastructure Bank
Andrew Hay, Senior Principal, Infrastructure, Canada Pension Plan Investment Board
Mike Discenza, Chief Financial Officer, Transurban North America
Matthew Jordan-Tank, Director of Sustainable Infrastructure Policy and Project Preparation, European Bank for Reconstruction and Development (EBRD)
Sponsored by: Transurban

DAY TWO: NOVEMBER 19, 2019

- 4:25** **Closing Remarks** *Grand Ballroom East*
Andrew Koolsbergen, Vice President, Strategy and Stakeholder Engagement, The Canadian Council for Public-Private Partnerships
- 4:30 – 6:00** **Closing Networking Reception** *Conference Foyer*
Don't miss out on last chance to network! Be sure to stay and join fellow delegates and speakers as we close out a successful P3 2019 in style.
Sponsored by: LiUNA