



SUNDAY NOVEMBER 13

6:30 – 9:30 **CEO Dinner & Reception**

Luma Restaurant, Bell TIFF Lightbox

MONDAY NOVEMBER 14

- 7:00** Registration & Breakfast *Grand Ballroom Foyer*
- 7:00** **Women’s Infrastructure Network (WIN) Breakfast** *BnB Restaurant*
 Join McCarthy Tétrault for the WIN breakfast, which will feature a short keynote presentation by Savaun Palvetzian, CEO, CivicAction, about the intersection of infrastructure projects with a city at large and the ways we in the infrastructure sector can contribute to that conversation. Network with colleagues and make new connections.
- 8:00** **Welcome & Opening Remarks** *Grand Ballroom*
Dale Richmond, Chair, The Canadian Council for Public-Private Partnerships and President, DERX Inc.
The Hon. John Manley, P.C., O.C., Honorary Chair, The Canadian Council for Public-Private Partnerships and President & CEO, Business Council of Canada
Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships
- 8:20** **Remarks from the Conference Presenting Sponsor: SNC-Lavalin** *Grand Ballroom*
Chantal Sorel, Managing Director, Capital, SNC-Lavalin
- 8:25** **Opening Keynote Address** *Grand Ballroom*
The Honourable Marc Garneau, Canada’s Minister of Transport
 Minister Garneau will discuss the federal government’s Transportation 2030 plan and how it will contribute to strengthening Canada’s economy. It will require investments in improved public transit and rail services, smart cities and digital infrastructure, air travel and airport security. Above all, energy efficiency and mitigating climate risk will be key considerations in moving products, services and people to key markets across Canada.

- 8:50** **General Session 1: Delivering the Infrastructure Imperative** *Grand Ballroom*
Hon. Kathleen Wynne, Premier of Ontario
Moderator: Annette Verschuren, Chair and CEO, NRSStor Inc. and former President, Home Depot Canada
This session will include a discussion with Ontario Premier Kathleen Wynne, highlighting the province’s ambitious infrastructure plan and how it is being implemented to deliver critical infrastructure for the next generation of Ontarians.
- 9:50** Morning Networking Break *Grand Ballroom Foyer*
- 10:20** **General Session 2: Urbanization: How Cities Are Shaping Our Future** *Grand Ballroom*
This panel will bring together urban and private sector leaders to discuss how urbanization is changing our infrastructure needs and focus, and how innovation, technology and private sector finance can be leveraged to create the “city of the future.”
Moderator: Gregory Smith, President and CEO, InstarAGF Asset Management Inc.
Panel:
- **Ken Tanenbaum**, Chairman, Kilmer Developments
 - **William Fleissig**, President and CEO, Waterfront Toronto
 - **John Fleming**, Vice President and General Manager, Performance Based Infrastructure (P3), Johnson Controls, Building Efficiency
 - **Mayor Dave Jaworsky**, City of Waterloo
- 11:40** **Breakout Session 1A: Creating an Innovation Culture in the Transit Sector** *Grand Ballroom East*
How are transit authorities using innovation to deliver public/commuter transit in the face of increased demands in major urban centres? P3s are one innovative way of delivering the infrastructure and the service but how do transit authorities and planners ensure that a culture of innovation is engrained in the design, development and delivery of mass rapid transit?
Moderator: Kevin Desmond, CEO, TransLink
Panel:
- **Dr. Joshua Schank**, Chief Innovation Officer, LA Metro
 - **Chris Gauer**, Executive Vice President, Civil Infrastructure, Infrastructure Ontario
 - **Jason Loos**, Director and Head, Partnerships Victoria (Australia)
- Breakout Session 1B: U.S. P3s through a Municipal Lens** *Osgoode Ballroom East*
Municipalities in the United States were early adopters of P3s and continue to expand the model into new sectors. Hear from these leading-edge civic leaders about their successes and challenges in executing P3s and what can be done to foster more activity at the municipal level.
Moderator: Michael Marasco, CEO, Plenary Concessions and Director, CCPPP
Panel:
- **Ed Marquez**, Deputy Mayor, Miami Dade County
 - **Diane Barrett**, Chief Projects Officer, City and County of Denver
 - **Seth W. Miller Gabriel**, Director, Office of Public-Private Partnerships, District of Columbia

Breakout Session 1C: We the North: Fostering P3s in Canada's Remote and Aboriginal Communities

Sheraton Hall E

Building in Canada's North can create a myriad of challenges from construction risk, unpredictable climate, training issues, and different governance models. The panel will discuss the challenges of executing P3s in the North in a variety of sectors, drawing on the knowledge from projects underway and the leaders who want to get them done.

Moderator: Michael F. Ledgett, Co-Chair National Infrastructure/PPP Practice Group, Dentons Canada LLP

Panel:

- **Chief David Crate**, Fisher River Cree Nation
- **Stephen Lindley**, Vice President, Aboriginal & Northern Affairs, SNC-Lavalin
- **Darrell Beaulieu**, CEO, Denendeh Investments Incorporated
- **Kristina D. Woolston**, Vice President, External Relations, Quintillion

1:00

Luncheon

Grand Ballroom

1:30

Presentation of the 19th Annual Awards for Innovation and Excellence in P3s

Grand Ballroom

Join the celebration and hear about Canada's outstanding projects at the 19th Annual CCPPP National Awards for Innovation & Excellence in Public-Private Partnerships.

2:00

Keynote Address: Public-Private Partnerships in Latin America

Grand Ballroom

Luis Alberto Moreno, President, Inter-American Development Bank

The IDB has done extensive research into financing models and the role of the public and private sector in addressing the infrastructure needs of Latin America and the Caribbean. Mr. Moreno will share his views on the obstacles, challenges and the P3 opportunities in these emerging markets.

2:40

Breakout Session 2A: The Long Game: Preparing for Handback

Osgoode Ballroom East

Many of Canada's P3 market fully into the O&M phase so the focus shifts from construction to lifecycle and even handback. With a look at Canadian and UK hospital projects that are deep into the O&M period, what issues need to be considered for these complex projects to ensure that owners and providers maintain both their relationship and their assets in a state of good repair?

Moderator: Anne Stewart, Partner, Blake, Cassels & Graydon LLP

Panel:

- **John MacCuish**, Executive Vice President, Services, Carillion Canada
- **Doug Wills**, General Manager, P3 Operations, Fraser Health
- **Chris Arthur**, Senior Vice President, Balfour Beatty Investments
- **Shona Henderson**, Acting Head, Public-Private Partnerships, UK Infrastructure & Projects Authority

2B

Breakout Session 2B: Turning on the P3 Taps in the Water/Wastewater Sector

Sheraton Hall E

Tougher regulations and aging infrastructure has prompted municipalities and First Nations to look for new and innovative ways to procure and deliver water and wastewater systems. This session will discuss early success stories in Canada's water/wastewater P3 sector, international project expertise, and barriers to adopting the best technology to overcome an estimated \$80 billion water infrastructure gap and deliver superior value for money.

Moderator: Stuart Lee, President & CEO, EPCOR Utilities Inc.

Panel:

- **José Diaz-Caneja**, Director General, ACCIONA Agua
- **Jeff Moore**, Assistant Deputy Minister, Policy and Communications, Infrastructure Canada
- **Mark Rupke**, Vice President, Municipal & Commercial Operations, Veolia North America

2C

Breakout Session 2C: The Next Big Things in Infrastructure Financing*Grand Ballroom East*

The financial sector is experiencing one of its biggest shakeups in recent history, with new players and investment vehicles challenging traditional approaches. There is also a strong appetite for stable infrastructure investments. This panel will look at the new models and potential opportunities, such as aboriginal communities, for investors to park their capital.

Moderator: Victoria Turnbull, Managing Director and Co-Head, Infrastructure Finance Canada, RBC Capital Markets

Panel:

- **JP Gladu**, President and CEO, Canadian Council for Aboriginal Business
- **Mila Lukic**, Investment Director, Bridges Ventures
- **Bruce Anderson**, Managing Director, Project Finance and Infrastructure, Manulife Financial Corporation

3:40

Afternoon Networking Break

Grand Ballroom Foyer

4:10

Breakout Session 3A: Airports and the Future of Travel*Osgoode Ballroom East*

The megatrend towards large cities and urbanization will ensure airports remain the most important hubs for global passenger and cargo travel. Modern airports help spur economic growth and will need to meet future growth for cargo and passengers. Airports may even become destinations in their own right - tech-heavy terminals that charm and amaze us. How has the P3 model been leveraged to drive these innovations and what does the future hold? What are the benefits and risks associated with privatizing these assets altogether?

Moderator: Ryan Brady, Director of US Operations, Aviation Infrastructure Specialist, BTY Group

Panel:

- **Stewart Steeves**, Chief Executive Officer, LaGuardia Gateway Partners
- **Darija K. Scott**, Managing Principal, SCOTT Associates Architects Inc.
- **Angela Payne**, Vice President – Operations, San Diego County Regional Airport Authority

Breakout Session 3B: Building Smart Infrastructure: P3s in the Digital Age*Sheraton Hall E*

The digital transformation of workplaces has increased the reliance on IT systems to safeguard employees, improve productivity and deliver better services. The sector is seeing increased demand for these systems in P3 projects such as hospitals, prisons, and other social infrastructure projects. What are the risks and opportunities that these systems bring to P3 and how does it implicate the financing, construction and operation of projects? Learn from those that have been there and are developing the path forward.

Moderator: Joey Comeau, Vice President, Capital Services, EllisDon Corporation

Panel:

- **Wayne Kent**, Vice President and General Manager, Honeywell Building Solutions
- **Jeff Good**, Assistant Vice President, Projects, Partnerships BC
- **Bill Bailey**, Vice President, Redevelopment, Halton Healthcare
- **Matthew Collingridge**, General Manager - Digital & Solutions, GE Healthcare

Breakout Session 3C: Ontario Regional Express Rail Program Update & Outlook

Grand Ballroom East

Join Metrolinx and Infrastructure Ontario as they present an update on the Regional Express Rail program and outlook of projects. This is one of the largest infrastructure programs in North America and a top priority for transit in the Greater Toronto and Hamilton area. The information session will involve presentations and provide an opportunity for dialogue about the challenges and opportunities for the market.

Panel:

- **Ehren Cory**, Divisional President, Project Delivery, Infrastructure Ontario
- **Chris Gauer**, Executive Vice President, Civil Infrastructure, Infrastructure Ontario
- **Bruce McCuaig**, President and CEO, Metrolinx
- **John Jensen**, Chief Capital Officer, Metrolinx

6:00 – 9:00

First Night Reception for all Delegates & Speakers

Art Gallery of Ontario

Join fellow delegates, speakers and VIPs at the conference's signature networking event.

8:00 – 11:00

Young Infrastructure Leaders Event

Pravda Vodka Bar

Following the Reception, head to the chic after-party hosted by the Young Leaders in Infrastructure.

TUESDAY NOVEMBER 15

7:20	Breakfast	Grand Ballroom Foyer
7:45	CCPPP Annual General Meeting	Grand Ballroom East
8:30	Day 2 Opening Remarks & Presentation to Dale Richmond Mark Bain , Chair, The Canadian Council for Public-Private Partnerships and Partner, Torys LLP Dale Richmond , former Chair, The Canadian Council for Public-Private Partnerships and President, DEX Inc.	Grand Ballroom
8:40	Keynote Address: Shared Risk: Protecting Critical Infrastructure in the Digital Age Governor Tom Ridge , Chairman, Ridge Global and First US Secretary of Homeland Security <i>Moderated by: The Hon. John Manley</i> , P.C., O.C., Honorary Chair, CCPPP and President & CEO, Business Council of Canada Governor Ridge says unlike natural disasters or other events that can disrupt commerce and vital services, cyber-attacks occur every minute of every day in every industry. Whether it is ransomware that can debilitate healthcare systems or hackers targeting sensitive national security information, he says cyber-attacks are becoming more complex and more common. Governor Ridge will address the need to protect and defend critical infrastructure from the daily threat of cyber-attacks.	Grand Ballroom
9:15	General Session 3: Investing in Infrastructure - Global Trends, Challenges and Opportunities This session will put the spotlight on the evolution of the international market for infrastructure investment. Hear from the leaders of firms with huge global footprints share their views on the P3 state of play around the world and what governments need to do to attract these strategic investments in an increasingly competitive global marketplace. <i>Moderated by: Matt Scuffham</i> , Canada Finance Correspondent, Thomson Reuters <i>Panel:</i> <ul style="list-style-type: none">• Thierry Déau, Founding Partner, CEO, Meridiam• Olivier Brousse, Chief Executive, John Laing• Lou Serafini, Jr., President & CEO, Fengate Capital Management and Director, CCPPP• Bruce Hogg, Managing Director, Head of Infrastructure Americas, Canada Pension Plan Investment Board	Grand Ballroom
10:15	Morning Networking Break	Grand Ballroom Foyer
10:30	Keynote Address: Infrastructure & P3s: The Federal Plan to Strengthen Canada's Economic Future The Hon. Amarjeet Sohi , Canada's Minister of Infrastructure and Communities Minister Sohi will provide an update to delegates about the latest announcements coming from the Fall Economic Statement and outline next steps for the P3 sector as the Federal Government undertakes the next phase of the largest infrastructure plan in Canadian history.	Grand Ballroom

- 10:35** **General Session 4: State of the Nation: A Dialogue with Canada's P3 Agencies** *Grand Ballroom*
- With infrastructure investments at the forefront of provincial and federal budgets, what's on the agenda for Canada's P3 agencies and how is the model changing and adapting to market conditions and the need to maximize value for money? What P3 expertise is Canada exporting to both established and emerging markets?
- Moderator: Drew Fagan*, Senior Fellow, Public Policy Forum and C.D. Howe Institute; former Ontario Deputy Minister of Infrastructure
- Panel:*
- **Ehren Cory**, Divisional President, Project Delivery, Infrastructure Ontario
 - **Amanda Farrell**, President and CEO, Partnerships BC and Director, CCPPP
 - **John McBride**, Chief Executive Officer, PPP Canada
 - **Rupen Pandya**, President & CEO, SaskBuilds and Director, CCPPP
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- 11:55 – 1:00** **Speed Networking** *Osgoode Ballroom West*
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- 12:00** **Breakout Session 4A: What Happens When Things Go Wrong?** *Osgoode Ballroom East*
- The 't's are crossed. The 'i's are dotted. The risks have been assessed and assigned. The contract has been vetted. Looks great on paper. What could possibly go wrong? Chances are something will go wrong and the question is how does ProjectCo and the public sector owner deal with the unforeseen while making sure the project is still delivered on time and on budget. This panel will discuss real problems that arose on real projects and explore the lessons learned.
- Moderator: Sarah Roberts*, President, INTECH Risk Management
- Panel:*
- **Brian Kelsall**, Partner, Fasken Martineau DuMoulin LLP
 - **David Bowcott**, Global Director – Growth, Innovation & Insight, Construction and Infrastructure Group, Aon Risk Solutions
 - **Edmund Mahabir**, Executive Vice President, PPP Infrastructure Development & Construction, Carillion Canada Inc.
 - **Paul Hughes**, Senior Director, Altus Group
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- Breakout Session 4B: Let's Get Jurisprudential: Hot Topics in P3 Law and Procurement** *Grand Ballroom East*
- This panel of leading legal and procurement experts will discuss trends, new developments, changes and opportunities in P3s. This will include topics such as changes in procurement best practices, conflict of interest, dispute resolution, updates to templates and processes, and more.
- Moderator: Tara Mackay*, Partner, Torys LLP
- Panel:*
- **Marni Dicker**, Executive Vice President, General Counsel and Corporate Secretary, Infrastructure Ontario
 - **Catherine Doyle**, Partner, Blake, Cassels & Graydon LLP
 - **Timothy J. Murphy**, Partner, McMillan LLP
 - **Andrée M. Blais**, Partner, Nossaman LLP

Breakout Session 4C: Higher Ground: Bringing the P3 Model to Post-Secondary Infrastructure

Sheraton Hall E

Colleges and universities have historically used P3s to build student housing and are now using inventive approaches to deliver other types of campus facilities, such as classrooms and labs, research facilities and athletic spaces. This panel will draw on the global experiences and lessons learned in post-secondary P3s to ensure their success in this growing market.

Moderated by: **Gordon Willcocks**, Partner and Co-Chair, National Infrastructure Group, McCarthy Tétrault LLP

Panel:

- **Dan Feitelberg**, Vice Chancellor for Planning and Budget, University of California Merced
- **Dr. Ron Burnett**, President and Vice-Chancellor, Emily Carr University of Art + Design
- **N.W. Bud Purves**, President, York University Development Corporation
- **Kerry Alexander**, Investment Programmes Director, Scottish Futures Trust

1:10	Luncheon	<i>Grand Ballroom</i>
1:40	Champion Award & WIN Awards	<i>Grand Ballroom</i>
1:50	<p>Keynote Address: Canada-US Relations and the Need for Long-Term Economic and Infrastructure Security</p> <p>Douglas George, Consul General of Canada in Detroit and responsible for the State of Ohio</p> <p>Ambassador MacNaughton will discuss the Canada – US relationship moving forward with a new president set to take office on January 20th, 2017. He will also highlight the benefits both countries enjoy through an ongoing and open dialogue about shared concerns relating to our economic, security and infrastructure needs.</p>	<i>Grand Ballroom</i>
2:15	<p>Remarks</p> <p>Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships</p>	<i>Grand Ballroom</i>
2:30	<p>Great Lakes Infrastructure Exchange Keynote Address</p> <p>Lieutenant Governor Mary Taylor, State of Ohio</p> <p>Lt. Governor Taylor will highlight the important economic position the Great Lakes Region holds in North American and the role it plays in the world economy. She will review the state of infrastructure in the region and how Ohio has successfully used public-private partnerships to address the state’s infrastructure needs.</p>	<i>Grand Ballroom East</i>
2:50	<p>Panel 1: Key Ingredients to Fostering P3s in the Great Lakes Region</p> <p>Major civil infrastructure projects require the fiscal capacity to build them as well as the long-term financial capacity to operate and maintain the assets for decades. Another important element of large, complex capital projects is the proper management of project risk. This panel will explore the key ingredients to successfully designing and deploying new infrastructure in the region.</p> <p><i>Moderator:</i> Todd Latham, Publisher & CEO, ReNew Magazine</p> <p><i>Panel:</i></p> <ul style="list-style-type: none"> • Dale Bonner, Executive Chairman, Plenary Concessions • Jensen Clarke, Vice President, Fengate Real Asset Investments • Bryan Kendro, Vice President, Development, Star America Infrastructure • Riccardo Cosentino, Vice-President, Investment Development, SNC-Lavalin 	<i>Grand Ballroom East</i>

3:35

Panel 2: Bi-National P3 Opportunities

Grand Ballroom East

Infrastructure improvements in the Great Lakes-St. Lawrence Region are essential for robust economic growth and to enhance productivity, with a record of high return on investment. Where is the greatest potential for private sector involvement in modernizing the region's public assets, from the renewal of roads and bridges, drinking water, wastewater systems, to our ports and waterways?

Moderator: **Mark Fisher**, CEO, The Council of the Great Lakes Region

Panel:

- **Helena Borges**, Associate Deputy Minister, Transport Canada
- **Frédéric Brassard**, Vice President, Corporate Development & Legal Affairs, Axiom Infrastructure
- **Cameron Davis**, Senior Advisor to the Administrator, U.S. Environmental Protection Agency
- **Chris Meister**, Executive Director, Illinois Finance Authority

4:20

Closing Remarks

Grand Ballroom East

Juan Alsace, Consul General, U.S. Consulate General, Toronto

Mark Fisher, CEO, The Council of the Great Lakes Region

4:30

Closing Networking Reception

Grand Ballroom Foyer