

THURSDAY NOVEMBER 7

7:00 Registration & Breakfast

8:00 **Welcome & Opening Remarks**

Dale Richmond, Chair, The Canadian Council for Public-Private Partnerships and President & CEO, DERX Inc.

Hon. Alison Redford, Premier of Alberta and Honorary Chair, CCPPP

Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships

8:20 **Remarks from the Conference Presenting Sponsor**

John McArthur, President, Kiewit Development Company & Director, CCPPP

8:25 **Keynote Address: Hon. Kathleen Wynne, Premier of Ontario**



Premier Wynne is a strong advocate for growing the province's economy through infrastructure investment that will ensure sustainable, long term success for Ontarians and Canadians. Investing in infrastructure is one of the three pillars of Premier Wynne's long-term strategy for success in Ontario. In her keynote address, she will outline her government's track record in using the Alternative Financing and Procurement (AFP) model to leverage private sector expertise to deliver much-needed projects and to drive a prosperous and globally competitive Ontario.

8:50 **Live and Interactive with Canada's P3/AFP Agency Leaders: What's Next for the Canadian Market?**

With Canada's P3 project list surpassing the 200 mark, what's the state of the market in each jurisdiction and in the country as a whole, and what can we expect to see in 2014 and beyond? In this engaging interactive session with public sector P3/AFP leaders, delegates can use the Conference App to ask questions before and during the session to get insights on what's next for Canada.

Moderator: **Michael Marasco**, CEO, Plenary Concessions & Director, CCPPP

Panel:

- **Fred Blaney**, Assistant Deputy Minister, Partnerships New Brunswick and Director, CCPPP
- **Bert Clark**, President & CEO, Infrastructure Ontario
- **Sarah Clark**, President & CEO, Partnerships BC and Director, CCPPP
- **Mario Deschamps**, Acting Vice President, Social Infrastructure Projects, Infrastructure Québec
- **John McBride**, CEO, PPP Canada
- **Neill McQuay**, Chief, Strategic Partnerships Office, Alberta Infrastructure
- **Rupen Pandya**, President & CEO, SaskBuilds

9:50 **US P3s Taking Flight**

This panel will feature four states which are leading the way in addressing their infrastructure deficit through public-private partnerships. The moderated dialogue will address the status of the P3 market in each state, the measures being taken to stimulate deal flow as well as best practices

and lessons learned.

Moderator: **David Caplan**, Vice Chairman, Global Public Affairs

Panel:

- **Michael Cheroutes**, Director, High Performance Transportation Enterprise, State of Colorado
- **Tony Kinn**, Director, Office of Transportation Public-Private Partnerships, State of Virginia
- **Dan Carol**, Director of Multi-State Initiatives, State of Oregon

10:50 Morning Networking Break

11:30 **Breakout Sessions**

1A - A Preview of Canada's Mega-Bridge P3s

The federal government is currently preparing to procure two “mega bridges” as P3s – the new Detroit River International Crossing and the replacement to the Champlain Bridge in Montréal. Panelists will provide the latest updates and discuss the project oversight and potential approaches to building and operating these strategic assets.

Moderator: **John McArthur**, President, Kiewit Development Company & Director, CCPPP

Panel:

- **Helena Borges**, Associate Deputy Minister, Transport Canada
- **Fred Cummings**, President & General Manager, British Columbia Rapid Transit Co.
- **Richard Deslauriers**, Partner, PricewaterhouseCoopers LLP
- **John McBride**, CEO, PPP Canada

1B - Beyond the Lifecycle Impact: Innovations in P3 Asset Management

The combination of lower costs, reduced risks and higher efficiencies is the holy grail of P3 asset management. This panel looks at the latest developments and innovations around the world, including the new ISO55000 standard and evolving the DBFM for major retrofits (DRFM) and their potential impact on P3 project owners, concessionaires, lenders, insurers and other key asset stakeholders.

Moderator: **John D. Gamble**, President, Association of Consulting Engineering Companies

Panel:

- **John Woodhouse**, Managing Director, The Woodhouse Partnership, UK
- **David Bowcott**, Senior Vice President, National Director, Large/Strategic Accounts, Construction & Infrastructure, Aon Reed Stenhouse Inc.
- **Toni Rossi**, Executive Vice President and Group Head, Real Estate Management, Infrastructure Ontario
- **John Fleming**, Vice President & General Manager, Energy Solutions Canada, Performance Based Infrastructure (P3) Americas, Building Efficiency, Johnson Controls

1C - Models for Success in Aboriginal P3s

Aboriginal community P3s present unique political, legal, structural and financial challenges.

The panel will look at the critical need for infrastructure, potential P3 models, and which approaches will maximize the benefits for aboriginal communities and offer an attractive package for private sector bidders.

Moderator: **Mark Bain**, Partner, Torys LLP & Director, CCPPP

Panel:

- **Jeffrey Frank**, President, Quilcene Consulting
- **Michael Ledgett**, Partner and Co-Chair, National Infrastructure & Public-Private Partnership Practice Group, Heenan Blaikie LLP
- **Irving "Bing" Leblanc**, Associate Director, Housing, Infrastructure and Emergency Issues, Assembly of First Nations
- **Sara Filbee**, Assistant Deputy Minister, Lands & Economic Development, Aboriginal Affairs and Northern Development Canada

12:40 **Keynote Address** (to be confirmed)

1:00 **Awards Luncheon**

Join in the celebration and hear inspiring stories from recipients of the 16th Annual CCPPP National Awards for Innovation & Excellence in Public-Private Partnerships.

2:00 **Keynote Address: Hon. Lisa Raitt, Canada's Minister of Transport**



The Building Canada Plan includes a 10-year infrastructure plan, a renewed \$1.25 billion P3 Canada Fund and a P3 screen for projects applying for federal funding in excess of \$100 million. Hear from Minister Raitt on how her government plans to leverage these investments for strategic projects across the country and how public-private partnerships will keep Canada's economy growing.

2:20 Afternoon Networking Break

3:00 **Breakout Sessions**

2A - The Emerging Market for Social Impact Bonds in Canada

Social finance and social impact bonds offer a promising new way to use private capital to finance public services, generate returns and achieve societal benefits. What's working in Canada and around the world, and how can Canada's approach be crafted as a win-win-win for governments, investors and service delivery organizations?

Moderator: **Gianni Ciuffo**, Partner and Americas Leader, Infrastructure Advisory and Project Finance, Financial Advisory Services, Deloitte LLP

Panel:

- **Christine Chang**, Investment Director, Big Society Capital, UK
- **David McGovern**, Senior Assistant Deputy Minister, Employment and Social Development Canada
- **Mark van der Griend**, CEO, Westpac Capital Markets, LLB

2B - Building Support: Getting Community Engagement Right for Transit P3s

Large transit projects can be highly disruptive during the construction phase and P3 delivery

adds a layer of complexity. With several large municipal transit projects planned and underway, what are the pitfalls to avoid, what are the lessons learned from projects like the Canada Line, and what tactics will ensure widespread community support for these and future projects?

Moderator: **Michael W. Roschlau**, President & CEO, Canadian Urban Transit Association

Panel:

- **Mike Murray**, CAO, Region of Waterloo
- **Nancy Schepers**, Deputy City Manager, City of Ottawa
- **Wayne B. Mandryk**, Manager, LRT Design & Construction, City of Edmonton
- **Amanda Farrell**, Executive Project Director, Evergreen Line Rapid Transit Project

2C - Powering Up: New Applications for P3s in the Electricity Sector

Canada will need an estimated \$195 billion in power generation and \$35 billion in transmission asset investments by 2030. Some Canadian utilities have used alternative procurement methods, such as P3s and Independent Power Producers to keep up with the economy's needs in this strategic sector. How will P3s and alternative procurement help bridge the investment gap in power in coming years?

Moderator: **Johanne Mullen**, Partner, PricewaterhouseCoopers LLP & Director, CCPPP

Panel:

- **JoAnne Butler**, Vice President, Electricity Resources, Ontario Power Authority
- **Duncan Hawthorne**, President and CEO, Bruce Power
- **Brian Bentz**, President and CEO, PowerStream Inc.

4:15 Breakout Sessions

3A - Sheltering Military Families: How P3 Can Renew Housing for Canada's Armed Forces

Many countries such as the UK, the US and Australia have successfully used P3s to develop much-needed housing stock for their military. The Canadian Armed Forces are also considering alternative approaches to renewing military housing. This session will explore best practices and what unique requirements differentiate this area from other accommodation P3 projects.

Moderator: **Ray Drost**, Partner, EY

- **Fiona Phillips**, Defence Infrastructure Organisation, Head of Commercial, UK Ministry of Defence
- **Bob Helwig**, Deputy Director, Privatization, US Department of Defense, Office of the Secretary of Defense, Acquisition Technology and Logistics, (Installations and Environment)
- **Brigadier Darren Naumann**, Acting Head Infrastructure, Infrastructure Division, Department of Defence, Australia
- **Dominique Francoeur**, CEO, Canadian Forces Housing Agency

3B - In It for the Long Haul: The Operational Experience in Canadian P3s

What have we learned from the growing number of Canadian hospital, school and accommodation projects that are entering the long-term operations phase, and how can we use this knowledge to inform earlier stages of projects, including design, procurement and

construction? This session has been developed by Women's Infrastructure Network (WIN).

Moderator: **Jennifer Quinn**, Vice President, Commercial Projects, Infrastructure Ontario

Panel:

- **Heather McPherson**, Vice President, Patient Care and Ambulatory Innovation, Women's College Hospital
- **Wayne Sutherland**, Superintendent, RCMP
- **Scott McGeachy**, General Manager, ABC Schools Partnership
- **Sigrun Asmundsson**, Business Development Manager, Western Canada, Black & McDonald Limited

3C - Hot Debates: Three Topical Issues Facing the Canadian P3 Market

Two teams will engage in a spirited debate on some of the most pressing issues facing the Canadian P3 market today. This session is being developed by Young Leaders in Infrastructure (YLI).

Moderator: **Jack Davis**, Chairman, CEO, Mobile Inc. & Director, CCPPP

Team 1:

- **Sarah Bird**, Partner, McCarthy Tétrault LLP
- **Paul Franciosa**, Vice President, Fengate Capital Management Ltd.
- **Jamieson Knowlton**, Vice President, Brookfield Financial Corp.

Team 2:

- **Jonathan Duguay-Arbesfeld**, Vice-President, Capital Markets, Casgrain & Company Limited
- **Matt Rinfret**, Project Manager, Construction, PCL Constructors Inc.
- **Divya Shah**, Director, Transaction Finance, Infrastructure Ontario

6:00 First Night Reception



Join us at this special networking event for all speakers and delegates.

8:00 Young Leaders in Infrastructure (YLI) Reception

FRIDAY NOVEMBER 8

7:30 Breakfast

7:45 **CCPPP Annual General Meeting**

8:20 **Day 2 Opening Remarks**

Mark Romoff, President and CEO, The Canadian Council for Public-Private Partnerships

8:25 **Keynote Address: Jin-Yong Cai, Executive Vice President and CEO, International Finance Corporation**



As a significant investor, advisor and third-party asset manager in developing countries, the International Finance Corporation (IFC) is a key player in facilitating the P3 agenda globally. In his keynote address, Mr. Cai will highlight recent international P3 activity, what the IFC is doing to drive P3 markets in the developing world and potential opportunities for companies looking to expand their P3 expertise.

8:40 **In Conversation with the CEO of the IFC**
Jin-Yong Cai, Executive Vice President and CEO, IFC will be interviewed by **John Stackhouse**, Editor-in-Chief, Globe and Mail

9:00 **Protecting Taxpayers: P3 Under Scrutiny by Auditors General**
Auditors General play a key role in protecting the public interest, but the reviews on P3s in Canada have been mixed thus far. Hear from this select group of AGs about their perspectives on P3s, what they need to conduct informed reviews and their recommendations on how to sustain public confidence that P3s are delivering the intended value for taxpayers.

Moderator: **David J. Mitchell**, President & CEO, Public Policy Forum

Panel:

- **Michael Ferguson**, Auditor General of Canada
- **Ed Humpherson**, Executive Lead (Audit), UK National Audit Office
- **Bonnie Lysyk**, Auditor General of Ontario

10:00 **Growing Municipal Economies Through Infrastructure Development: The Role for P3s**
As municipalities across Canada increasingly turn to P3s to deliver a diverse array of P3 projects, what are Mayors thinking about how do Mayors think about taking projects from concept to fruition and meeting critical infrastructure challenges? How do they see P3s as important drivers of economic growth in their communities?

Moderator: **Richard Florizone**, President, Dalhousie University

Panel:

- **Mayor Sam Katz**, City of Winnipeg
- **Mayor Jeff Lehman**, City of Barrie
- **Mayor Michael Fougere**, City of Regina
- **Stephen Mandel**, former Mayor of Edmonton

11:00 Morning Networking Break

11:30 **Breakout Sessions**

4A - Unlocking Canada's Resource Economy – New Opportunities for P3

The resource sector has intensive infrastructure requirements and challenges, including power, water treatment, accommodation, pipelines and transportation – both to get products to market, and to serve nearby communities, often aboriginal. What can the on-time, on-budget P3 approach bring to these projects and how can they ensure that the economic benefits accrue both

to companies and taxpayers?

Moderator: **Nicholas Hann**, Senior Managing Director, Macquarie Group of Companies and Director, CCPPP

Panel:

- **Allen Palmiere**, President and CEO, Adriana Resources
- **Scott Lyons**, President, Special Projects, Ledcor
- **Bill Thornton**, Assistant Deputy Minister, Northern Development, Ontario Ministry of Northern Development & Mines

4B - The Next Wave of Water/Wastewater P3s in Canada

The need for municipal water/wastewater upgrades in Canada is estimated to be as high as \$100 billion over the next 10 to 30 years. Recent P3s being developed indicate that the sector is diversifying, with a mix of large, small and complex projects. Hear from project leaders about their latest plans and what approaches may help municipalities close the infrastructure gap in this sector.

Moderator: **Robert Haller**, Executive Director, Canadian Water and Wastewater Association

Panel:

- **Albert Sweetnam**, Program Director, Core Area Wastewater Treatment Program, Capital Regional District, Victoria
- **Dr. Stephen Stanley**, Senior Vice President, EPCOR Utilities
- **Regina Finn**, former Chief Executive, Ofwat, UK
- **Dean Price**, Project Manager, Safe, Clean Drinking Water Program, City of Saint John

4C - Canada's Secondary Market: Implications for Owners and Investors

The secondary market activity in Canada has picked up significantly in 2013 and a number of P3 sale transactions have been announced or are underway. Learn how this trend is affecting the P3 landscape with panelists providing the perspectives of an investor, developers and government.

Moderator: **Anne Stewart**, Partner, Blake, Cassels & Graydon LLP

Panel:

- **Duncan Ball**, Co-CEO, Bilfinger Berger Global Infrastructure SICAV S.A.
- **Derron Bain**, Vice President, Infrastructure, Concert Infrastructure Ltd.
- **Eric Lieder**, Vice President, HOCHTIEF PPP Solutions North America Inc.
- **Tom Loo**, Executive Director, Major Capital Projects Branch, Alberta Transportation

12:40 **Luncheon**

1:30 **2013 Champion Award Presentation**

1:40 **Keynote Address: Tim Leiweke, President & CEO, Maple Leafs Sports & Entertainment**

In his previous position as President and CEO of Anschutz Entertainment Group (AEG), his strong leadership and determination gained the endorsement and approvals necessary to develop the \$1.5 billion Farmers Field football stadium. Tim will share his insights on how he moved this significant P3



project from concept to reality and how public-private partnerships can become important economic drivers for cities and regions.

1:55 **Closing Remarks**

2:00 **The Icing on the Cake: Closing Networking Dessert Reception**