

The Canadian Council for
Public-Private Partnerships



Le Conseil Canadien pour
les Partenariats Public-Privé

PPP PROJECT TRACKER

Updated: January 12, 2010

NOTE: This is not intended to be a comprehensive list of current PPP projects in Canada. Dates and descriptions are for information only and are not to be used as an authoritative source. All details should be confirmed with the government agent.

PROJECTS IN PROPOSAL STAGE

Project	Info	Model	Current Stage	Next Stage	Website/Contact
FEDERAL					
CSEC Headquarters	A new Department of National Defence facility for Communications Security Establishment Canada, comprising a total of approximately 82,700 sq. metres together with associated site development and infrastructure requirements. CSEC is Canada's national crypto logic agency. The organization provides the Government of Canada with two key services: foreign signals intelligence in support of defence and foreign policy, and the protection of electronic information and communication.	DBFM	RFQ closed	Qualified shortlist to be announced Q1 2010 (01/2010)	MERX RFQ Notice
Energy Services Acquisition Program	Options for outsourced development and service provision of heating, cooling and power distribution currently provided by PWGSC. Will improve energy and environmental efficiency of over 100 properties in the National Capital Area (Ottawa) served by: <ul style="list-style-type: none"> Cliff Distribution Network: three plants serve over 50 buildings located in downtown Ottawa. Tunney's Pasture: serves 18 buildings located in the Tunney's Pasture Campus. Confederation Heights: serves 15 buildings located in the Confederation Heights Campus at Heron Road and Riverside Drive. Booth Street Complex: serves 11 buildings located in the NRCan Campus on Booth Street. RCMP Headquarters: serves four buildings located at the RCMP Headquarters on the Vanier Parkway. 	DBFM	RFI closed 11/16/2009	Next steps to be determined Q1 2010	www.tpsgc-pwgsc.gc.ca/comm/nvlls-nw-eng.html (click on release from 7/29/2009)

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RCMP E Division Headquarters	<p>New headquarters to be located in Surrey, BC. The project is expected to meet LEED Gold standards. Qualified proponents are:</p> <ul style="list-style-type: none"> Cascadia Concessions - Acciona S.A.; Fast + Epp Structural Engineers; IBI Group; SNC-Lavalin Capital Inc.; SNC-Lavalin Constructors (Pacific) Inc.; SNC-Lavalin Inc.; SNC-Lavalin ProFac Inc.; Wiebe Forest Engineering Integrated Team Solutions - Bunting Coady Architects; Bush Bohlman & Partners; Canem Systems Ltd.; Cohos Evamy B.C. Inc.; EllisDon Corporation; Honeywell Ltd.; Lockerbie & Hole Inc.; LPF Infrastructure Fund; RBC Capital Markets Green Timbers Accommodation Partners - Aramark; Bird Construction; Bouygues Bâtiment International; Cobalt Engineering; DMJM Design Ltd.; Ecovert FM; Genivar; Kasian Architecture; Scotia Capital 	DBFM	RFP issued to qualified shortlist 4/1/2009; Technical proposals submitted 9/30/2009; Financial proposals submitted 11/30/2009	Preferred proponent to be announced Q1 2010	EdivisionRelocation@pwgsc-tpsgc.gc.ca
ALBERTA					
Alberta P3 Schools – Phase 2	<p>The second bundle of 10 new schools includes elementary and middle schools in Edmonton, Calgary, Okotoks and Langdon. Four high schools will be bundled in a separate procurement using a DB model. Qualified proponents are:</p> <ul style="list-style-type: none"> Alberta Public Private Learning Excellence (APPLE) Group: Bilfinger Berger Project Investments (project lead); Stuart Olson Constructors Inc., Read Jones Christofferson Ltd., Dominion Construction Company Inc., IBI Group Architects Engineers, IBI Group Architects Engineers (Civil), MechWave Engineering, Stebnicki + Partners (design-build); Ainsworth Inc. (maintenance); Bilfinger Berger Project Investments, CIT Group Securities (Canada) Inc. (finance) Build II Learn: Gracorp Capital Advisors Ltd., Hochtief PPP Solutions North America Inc. (project lead); Graham Design Build Services, Bird Construction Company (design-build); Honeywell Ltd. (maintenance); Hochtief PPP Solutions North America Inc., Gracorp Capital Advisors Ltd., Investec North America Limited (finance) Plenary Lend Lease (PLL) Education Alberta: Plenary Group, Lend Lease (project lead); Plenary Lend Lease (PLL), Group 2 Architecture Engineering Ltd., ACI Architecture Inc./Zeidler Partnership Architects, BPTec-DNW Engineering Ltd., Kellam Berg Engineering and Surveys Ltd., Al-Terra Engineering Ltd., Hidi Rae Consulting Engineers Inc., Hukalo Oberg Engineering Ltd., KSJ Engineering Ltd., Thurber Engineering Ltd., Lear Construction Management Ltd., Krawford Construction Inc., Jen-Col Construction Ltd. (design-build); Johnson Controls (maintenance); Plenary Group, Lend Lease (finance) 	DBFM	RFP issued 7/2/2009	RFP due back Q1 2010 (03/2010)	www.education.alberta.ca/departement/lpr/p3project.aspx

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Stoney Trail Southeast	<p>Extension of Stoney Trail from 17 Avenue SE to the east side of the existing Macleod Trail interchange. The project involves 25 kilometres of 6-lane roadway, 9 interchanges, 2 flyover railway crossings and 29 total bridge structures. Qualified proponents are:</p> <ul style="list-style-type: none"> Chinook Partnership: SNC-Lavalin Inc. and Acciona S.A. (project leads); SNC-Lavalin Capital Inc. (finance); SNC-Lavalin Constructors (Pacific) Inc. and Acciona Infraestructuras S.A. (construction); Stantec Consulting Ltd. (design); SNC-Lavalin ProFac Inc. and Acciona S.A. (O&M) SEConnect: HOCHTIEF PPP Solutions North America Inc. and Macquarie Capital Group Ltd. (project leads); HOCHTIEF PPP Solutions North America Inc. and Macquarie Capital Group Ltd. (finance); Flatiron Constructors Canada Limited, Graham Building Services, and Ledcor CMI Ltd. (Joint Venture) (construction); AECOM (design); Carmacks Maintenance Services Ltd. (O&M) Southeast Calgary Connector Group: Bilfinger Berger Project Investments Inc. (project lead); Bilfinger Berger Project Investments Inc. (finance); Kiewit Management Co. (construction); Parsons Overseas Company of Canada Ltd. (design); Volker Stevin Contracting Ltd. (O&M) 	DBFO for 30 years	Qualified shortlist announced & RFP issued 5/19/2009	RFP due back Q1 2010 (01/2010)	www.transportation.alberta.ca (click on "Ring Roads")
BRITISH COLUMBIA					
Capital Regional District (Victoria, BC) Wastewater Project	System will serve up to 400,000 residents in seven municipalities (Victoria, Saanich, Oak Bay, Esquimalt, View Royal, Colwood, Langford). Sewage is currently released into the ocean through fine screening. Proposed plan includes 4 treatment plants and an energy centre facility. Total cost of the system is estimated at \$967.5 million.	TBD	Core area waste management strategy approved by CRD Board 12/9/2009	Business case to be complete Q1 2010 (02/2010)	www.wastewatermadeclear.ca
BC Cancer Agency Centre for the North	The new 4,200-square-metre cancer centre will be located on the Prince George Regional Hospital site. It will include two linear accelerators used in the delivery of radiation therapy treatment and will be designed to achieve LEED Gold certification. Preferred proponent is Plenary Health: Plenary Group (Canada) Ltd.; PCL Constructors Westcoast Inc.; Johnson Controls LP; and CEI Architecture	DBFM for 30 years	Preferred proponent announced 10/20/2009	Financial close expected Q1 2010	www.partnershipsbc.ca (click on "Projects")

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South Fraser Perimeter Road	<p>The SFPR, approximately 40 km long, is a proposed new four-lane, 80 km/hr route along the south side of the Fraser River, extending from Deltaport Way in Southwest Delta to 176th Street, including connections to Highway 1, 91, 99 and to TransLink's Golden Ears Bridge Connector Road. Qualified proponents are:</p> <ul style="list-style-type: none"> Fraser Transportation Group – (Iridium Concesiones de Infraestructuras, S.A.; Zachry American Infrastructure (equity partners); and Dragados S.A. (lead design build contractor) South River Connector – (Babcock & Brown Public Partnerships Limited Partnership; Bilfinger Berger Project Investments Inc. (equity partners); and Peter Kiewit Sons Co. and PCL Consultants Westcoast Inc. (design build contractors) The Riverway Partnership – (Cintra Concesiones de Infraestructuras de Transporte, S.A.; SNC-Lavalin Inc. (equity partners); and Ferrovial Agroman, S.A. and SNC-Lavalin Constructors (Pacific) Inc. (design build contractors) 	DBFMO for 24 years	Technical proposals submitted 12/18/2009	Financial proposals due Q2 2010 (04/2010)	www.partnershipsbc.ca (click on "Projects")
Surrey Memorial Hospital	<p>Includes a new critical care tower and emergency department, perinatal centre, inpatient beds, intensive care unit and academic space on the existing 20-acre site, with an increase of 151 beds to 650. Qualified proponents are:</p> <ul style="list-style-type: none"> BC Healthcare Solutions: Bouygues Bâtiment International; HSBC Specialist Investments Ltd.; ETDE FM Canada; Bouygues Construction; Bird Construction; Kasian Architects; Ecover FM ISL Health Health Care Projects (Canada) Ltd.; Innisfree Ltd.; Acciona S.A.; Lark Group; Acciona Infrastructures; Cannon Design; H.H. Angus; ACML Management Western Limited; Acciona Facility Services S.A. Integrated Team Solutions: EllisDon Inc.; Fengate Capital Management Ltd.; CEI Architecture Planning Interiors; Parkin Architects Ltd.; Honeywell Limited (Canada) 	DBFM	Shortlist to receive RFP announced 12/17/2009	RFP to be issued to qualified shortlist Q1 2010 (03/2010)	www.partnershipsbc.ca (click on "Projects")
MANITOBA					
Brady Road Landfill Gas & Resource Recovery Project	Includes DBFO to collect and flare gas for a 20-year term as well as options to recover gas as an energy source and recover materials destined for landfill.	DBFO for 20 years	RFP issued 12/21/2009	RFP due back Q1 2010 (2/26/2010)	News Release
Chief Peguis Trail Extension	<p>3.7 kms extension of the Chief Peguis Trail between Henderson Highway and Lagimodiere Boulevard involving the construction of a 4-lane divided new roadway. Qualified proponents are:</p> <ul style="list-style-type: none"> DBF2 Ltd.; Terracon Development Ltd., Bituminex Paving Ltd., Taillieu Construction Ltd., Gateway Construction & Engineering Ltd., Genivar Consultants Limited Partnership, Kupskey Consulting Ltd., Fengate Capital Management Ltd. Plenary Roads Winnipeg: Plenary Group (Canada) Ltd., Maple Leaf Construction Ltd., Mulder Construction & Materials Ltd., PCL Constructors Canada Inc., Stantec Consulting Ltd. 	DBFM for 30 years	RFP issued to qualified shortlist 9/18/2009; Shortlist revised 10/28/2009	RFP due back Q1 2010	www.winnipeg.ca/publicworks/MajorProjects

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Disraeli Bridges	The project includes replacement of the existing bridge over the Red River and the overpass crossing over the CP Rail mainline in the central part of the city as well as a new pedestrian bridge. Preferred proponent is: Plenary Roads Winnipeg; Plenary Group (Project, Financing Lead); PCL Constructors Canada Inc. (Construction Lead); Wardrop Engineering (design & engineering); Stantec (roadwork design & utilities); Plenary Roads (O&M); and Borland Construction Inc (O&M partner).	DBFM	Preferred proponent announced 1/11/2010	Financial close expected Q2 2010	www.winnipeg.ca/publicworks/MajorProjects
Winnipeg Wastewater System	City is looking for a "strategic partner" to possibly design, build, finance and maintain upgrades and expansion to the City's wastewater treatment system. Scope of the project has yet to be determined. Qualified shortlist includes: Black & Veatch, CH2M HILL and Veolia Water Canada.	DBFM	Qualified shortlist selected 09/2009	RFP due back Q3 2009 (11/2009)	www.winnipeg.ca/cityownedutility
NEW BRUNSWICK					
Route 1 Gateway Project	The project includes the design, construction and financing of the 27-kilometre stretch between Murray Road (Route 127 near Oak Bay) to St. George (Route 770); the 28-kilometre section from the Letang River to Lepreau; selected upgrades to existing sections of Route 1; and the operation, maintenance and rehabilitation of the entire 235-km-long Route 1. Qualified proponents are: <ul style="list-style-type: none"> New Brunswick Transportation Group: Dragados, S.A.; Iridium Concesiones de Infraestructuras S.A.; Miller Paving; AECOM; Gulf Operators; Restigouche Construction The Dexter Team: Municipal Enterprises Ltd.; Dexter Construction Company Ltd.; MMM Group Ltd.; Thurber Engineering Ltd. The Brun-Way Group: SNC-Lavalin Inc.; Atcon Construction Inc.; A.D. Fiander Associates Ltd.; ADI Ltd.; Eastern Designers and Company Ltd. 	DBFMO for 30 years	RFP issued to qualified shortlist 6/22/2009; Technical proposals submitted 11/16/2009	Financial proposals due back Q1 2010 (01/2010)	www.gnb.ca/0113/route1
ONTARIO					
Forensic Services & Coroner's Complex	New facility to be located on a government-owned site in Downsview. It will accommodate the Office of the Chief Coroner and the Centre of Forensic Sciences in the same complex. Qualified proponents are: <ul style="list-style-type: none"> Carillion Secure Solution: Carillion Canada Inc., Stantec Architecture, Ltd.; McClaren, Willis & Lawrie Inc.; Vanbots, a division of Carillion Construction Inc.; The State Group Inc.; The Univex Group of Companies; and BMO Capital Markets Integrated Team Solutions (ITS): EllisDon Corporation; Honeywell Limited (Canada); Parkin Architects Limited and Smith Carter Architecture and Engineers Incorporated (JV); Halsall Associates; Smith and Andersen Consulting Engineering; Crossey Engineering Ltd.; Geo A. Kelson Company Limited; Black & McDonald Limited; EllisDon Constructions; and Scotia Capital Justice Infrastructure Partnership (JIP): Bilfinger Berger; Perkins Eastman Black + Bregman Hamann Architects (JV); SNC Lavalin Inc. + Bondfield Construction Company Limited (JV); Hidi Rae Consulting + Crime Lab Design; Jones Lang LaSalle + HSG Zander (a subsidiary of Bilfinger) (JV); and Bilfinger Berger Project Investments Inc. 	DBFM	RFP closed 11/19/2009	Preferred proponent to be announced Q2 2010 (05/2010)	www.infrastructureontario.ca (click on "Projects")

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Halton Healthcare Services (Oakville Hospital)	New replacement hospital, to be located on Dundas Street in Oakville, to provide rehabilitation, renal dialysis, acute inpatient care, inpatient and outpatient mental health, secondary and tertiary level programs; and a new cancer clinic. Will be LEED Silver certified.	DBFM	RFQ issued 11/26/2009	RFQ due back Q1 2010 (2/5/2010)	www.infrastructureontario.ca (click on "Projects")
Mental Health Centre Penetanguishene	A new 350,000 sq. ft., state-of-the-art mental health care facility that will provide a secure environment for offenders with mental health disorders. The expanded hospital will replace the existing 160-bed Oak Ridge Facility and the 20-bed Brebeuf Facility, and will consolidate MHCP into a more efficient, integrated building complex. Qualified proponents include: <ul style="list-style-type: none"> • Carillion Health Solutions: Carillion Canada Inc.; Vanbots, a division of Carillion Construction Inc.; Parkin Architects Limited; Read Jones Christoffersen; TMP Consulting Engineers; Crossey Engineering Ltd.; JMR Electric; Siemens Building Technologies • Integrated Team Solutions: EllisDon Corporation; Fengate Capital Management Ltd.; Cannon Design; Mulvey & Banani International Inc.; Geo. A. Kelson Company Limited; Hidi Rae Consulting Engineers Inc.; Honeywell Limited (Canada); National Bank Financial Inc.; Univex (Ontario) Limited; Stephenson Engineering Limited • Plenary Health: Plenary Group Canada; PCL Constructors Canada; Johnson Controls; Innisfree; HCP; HDR; Halsall Associates; Smith and Andersen; Plan Group; Modern Niagara; RBC Capital Markets; Lobo; Vipond 	DBFM	Qualified shortlist announced 12/8/2009	RFP to be issued to qualified shortlist Q1 2010	www.infrastructureontario.ca (click on "Projects")
Ontario Highway Service Centres	Renewal of 23 highway service centres on Highways 400 and 401 that are currently leased. They provide fuel, food, public washrooms, drinking water, parking, picnic areas and public telephones to motorists. Preferred proponent is: Host Kilmer Services Centres Inc. (Host International of Canada Ltd., Kilmer Van Nostrand Co. Limited, Clough, Harbour & Associates LLP, Cubellis Inc., Forum Equity Partners Inc.)	DBFM	Preferred proponent announced 8/13/2009; Construction began 11/5/2009	Financial close expected Q1 2010	www.infrastructureontario.ca (click on "Projects")

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OPP Modernization Project	<p>Includes construction of new detachments, regional command centres and forensic identification units to replace existing facilities in Armstrong, Kenora, Iroquois Falls, Timmins, Nipigon, Peterborough, Smiths Falls, Burk's Falls, Orillia, Walkerton, North Bay, Chatham-Kent, Dryden, and Mount Forest and Long Sault. Qualified proponents are:</p> <ul style="list-style-type: none"> • Forum Social Infrastructure (FSI): Forum Equity Partners Inc., Brookfield Financial Corporation, Stantec Inc., Bondfield Construction Company Limited, M. Sullivan & Sons Limited, Dominion Construction Company Inc., Johnson Controls Inc., and TD Securities Inc. • Integrated Team Solutions (ITS): Ellis Don Corporation, Fengate Capital Management Ltd., LPF Infrastructure Fund, WZMH Architects, Genivar Consultants Limited Partnership, PBK Architects, Smith Group, Habib Architects, Kalmantis Architects, Tom Jones Corporation, Finn Way General Contractor Inc., Monteith Building Group Ltd., Black & McDonald, and Scotia Capital • SHIELD Infrastructure Group (SIG): HOCHTIEF PPP Solutions North America Inc., Bird Design-Build Limited, Honeywell Limited, NORR Limited Architects & Engineers, Shore Tilbe Irwin & Partners, MCW Consultants Ltd., Banerjee & Associates Ltd., MMM Group Limited, Evans Bertrand Hill Wheeler Architecture Inc., Trow Global Inc., Frecon Construction Limited, Collaborative Structures Limited, Miller Paving Limited, and CIT Financial Ltd. 	DBFM	RFP issued to qualified shortlist 8/25/2009	RFP due back Q1 2010; Preferred proponent to be announced Q2 2010	www.infrastructureontario.ca (click on "Projects")
Quinte Consolidated Courthouse	Consolidation of three locations used by Ontario Court of Justice and Superior Court of Justice into one facility in Belleville. Improvements include more courtrooms, better accessibility and security, and improved health and safety standards.	DBFM	RFQ closed 11/5/2009	Qualified shortlist to be announced Q1 2010	www.infrastructureontario.ca (click on "Projects")
St. Joseph's Healthcare (Hamilton)	<p>A new hospital at the West 5th Street Campus that will provide larger, more modern facilities to support people and families with mental illness and addiction. The campus will also provide diagnostic imaging and medical outpatient services, along with significant research and academic spaces. Qualified proponents are:</p> <ul style="list-style-type: none"> • Carillion Health Solutions: Carillion, HOK Architects / Montgomery Sisam Architects, Vanbots and Carillion Services; • Integrated Team Solutions: EllisDon Corporation, Fengate Capital Management Ltd., LPF Infrastructure Fund, Parkin Architects Limited / architects Tillmann Ruth Mocelin, EllisDon Construction, Johnson Controls and CIT Financial • Plenary Health: Plenary Group / Innisfree, Cannon Design, PCL Construction, Honeywell Limited – Facilities Management and Meridiam 	DBFM	RFP issued to qualified shortlist 12/17/2009	RFP due back Q3 2010	www.infrastructureontario.ca (click on "Projects")

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St. Joseph's Regional Mental Health Care London and St. Thomas	<p>Both regional mental health care (RMHC) facilities will provide inpatient and outpatient services to individuals experiencing severe and persistent mental illness. The new RMHC London facility will be constructed adjacent to Parkwood Hospital in London. The new RMHC St. Thomas facility will be a new forensic mental health facility built on the existing lands in St. Thomas. Qualified proponents are:</p> <ul style="list-style-type: none"> • Al Health Group; Innisfree Limited; Acciona S.A.; HCP Canada Ltd.; Acciona Infrastructures Canada Inc.; Walbridge Construction Canada Inc.; Kasian Architecture Ontario Limited; MAPP Architecture; MMM Group Limited; Vollmer Inc. - Sutherland-Schult; E.S. Fox Limited; Black & McDonald Limited; Investec Limited • Integrated Team Solutions: EllisDon Corporation; Fengate Capital/LPF Infrastructure Fund; Honeywell Limited (Canada); Parkin Architects Limited; Architects Tillmann Ruth Mocellin Inc.; Hastings and Aziz Consulting Structural Engineers Ltd.; The Mitchell Partnership Inc.; The Walter Fedy Partnership; Modern Niagara Toronto Inc.; Gordan Electric; Scotia Capital • Lend Lease Health Solutions – St. Joseph's; Lend Lease Canada Inc.; Stantec Consulting Ltd.; Johnson Controls Inc.; RBC Dominions Securities Inc.; Bondfield Construction Company Limited; McKay-Cocker Limited; J.M.R. Electric Ltd. 	DBFM	Qualified shortlist to receive RFP announced 12/9/2009	RFP to be issued Q1 2010	www.infrastructureontario.ca (click on "Projects")
South West Detention Centre (Windsor)	<p>A new correctional facility in the Windsor area of south-western Ontario. It will be maximum security and will have capacity for 315 male and female offenders and will include general population, infirmary and segregation beds. Qualified proponents are:</p> <ul style="list-style-type: none"> • Windsor Infrastructure Partners: Fengate Capital Management / LPF Infrastructure Fund / OE Infrastructure Fund; Walbridge Construction Canada, Inc.; Amico Design Build Inc.; PCR Contractors Inc.; Parkin Architects Limited; Architecturra Inc. Architects; DLR Group; Trow Associates; Dillon Consulting / ENVision; Morrison Hershfield Inc.; SNC Lavalin Operations & Maintenance Inc.; Metroplex Control Systems Inc.; AECOM Services, Inc.; H.H. Angus and Associates Limited; Comstock Canada Ltd.; Black & MacDonald Ltd.; National Bank Financial • Justice Infrastructure South West: Bilfinger Berger Project Investments Inc.; PCL Constructors Canada; Vollmer Inc.; WZMH Architects; The Lichtman Associates P.C.; The Mitchell Partnership Inc.; Mulvey + Banani International Inc.; Halsall Associates Limited; Honeywell Limited; Vipond Inc. • Forum Social Infrastructure: Forum Equity Partners Inc.; Bondfield Construction Company Limited; J.M.R. Electric Ltd.; NORR Limited; The Durrant Group, Inc.; G4S Security Services Ltd.; Brookfield Financial; Lobo Consulting Services Inc. 	DBFM	Qualified shortlist to receive RFP announced 12/18/2009	RFP to be issued Q1 2010	www.infrastructureontario.ca (click on "Projects")

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Thunder Bay Consolidated Courthouse	A new facility to be located downtown and will consolidate the services of existing courthouses. It will increase the number of courtrooms available and will provide better public access and security, and improve health and safety standards. Shortlist receiving the RFP includes: <ul style="list-style-type: none"> • Forum Social Infrastructure – Forum Equity Partners, Stantec Architecture Ltd. / Rosser International Inc., Dominion Construction Co Inc., G4S Security Services, Brookfield Financial Corp. (Financial Advisor) • Integrated Team Solutions – Ellis Don Corporation, Fengage Capital Management Ltd., NORR Ltd / AECOM Design, Honeywell Ltd, Scotia Capital (Financial Advisor) • Plenary Justice – Plenary Group, Adamson Associated Architects / Ricci Green Associates, Bird Construction Company, Johnsons Controls LP 	DBFM	RFP issued to qualified shortlist 9/18/2009	RFP due back Q2 2010; Preferred proponent to be announced Q3 2010	www.infrastructureontario.ca (click on "Projects")
Waterloo Region Consolidated Courthouse	Consolidation of Superior Court of Justice and Ontario Court of Justice operating in three locations. Includes 30 courtrooms and 8 conference/settlement rooms in a 5-8 storey building. Qualified proponents are: <ul style="list-style-type: none"> • Access Justice Waterloo consisting of Meridiam, John Laing, PCL Constructors, Honeywell, WZMH Architects and Cannon Design • Integrated Team Solutions consisting of EllisDon, SNC Lavalin-Profac, LPF Infrastructure Fund, CIT, NORR Ltd. and Spillis Candela DMJM • Plenary Justice consisting of Plenary Group, Bird Construction, Johnson Controls, Adamson Associates and Ricci Green Associates. 	DBFM	RFP closed 8/4/2009	Preferred proponent to be announced Q1 2010	www.infrastructureontario.ca (click on "Projects")
Women's College Hospital	Redevelopment into a state-of-the-art academic ambulatory care facility on Grenville Street in downtown Toronto, consolidating most hospital activities into one location. Qualified proponents are: <ul style="list-style-type: none"> • Women's College Health Partnership: Innisfree/Acciona Infrastructure Canada/Aecon Concessions, Adamson Associates/Kasian Architecture, Acciona/Aecon, Angus Consulting Management Services Inc. • Integrated Team Solutions: EllisDon/LPF Infrastructure Fund/Fengage, Parkin Architects/HOK Architects, EllisDon Construction, Honeywell Ltd. • Women's College Partnership: Bilfinger Berger, Perkins Eastman Black/IBI, The Walsh Group/Bondfield Construction, Black & McDonald/HSG Zander 	DBFM	RFP issued to qualified shortlist 7/13/2009	RFP due back Q1 2010; Preferred proponent to be announced Q2 2010	www.infrastructureontario.ca (click on "Projects")
QUEBEC					
Hôtel-Dieu Hospital (Quebec City)	New facility and renovation of existing hospital facility in Quebec City.	TBD	RFEI closed 9/23/2008	RFQ to be issued Q1 2010	www.ppp.gouv.qc.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
McGill University Health Centre (MUHC) Glen Campus	<p>The new Glen Campus of MUHC will include the new Montreal Children's Hospital of the MUHC, along with new facilities for the Royal Victoria Hospital, Montreal Chest Institute and the Research Institute of the MUHC in a new complex on a brownfield site. Qualified proponents are:</p> <ul style="list-style-type: none"> Groupe immobilier Santé McGill (SNC Lavalin; Innisfree Limited; IBI Group; HDR Architecture Canada inc.; Yelle Maillé architectes associés S.E.N.C.; NFOE et associés architectes; Bouthillette Parizeau et associés inc.; Pomerleau inc.; Verreault inc.; Simard-Beaudry Construction inc.; Société de contrôle Johnson S.E.C.; Les Services Énergétiques Ecosystem inc.; Stationnement Safeway Canada Ltée.) Partenariat CUSM (John Laing Investments Limited; Obrascon Huarte Lain, S.A. (OHL); Groupe Decarel inc.; Groupe Arcop, architectes, S.E.N.C.; Genivar, Société en commandite; HKS inc. (AIA, ACHA); Texas energy Engineers, inc. dba ccrd partners; AXIMA Services inc.) 	DBFM for 30 years	RFP closed 9/16/2009	Preferred proponent to be announced Q1 2010	www.ppp.gouv.qc.ca (click on "Projects") or www.muhc.ca/construction
Montreal University Hospital Center (CHUM)	<p>Two-phase redevelopment project involving a 772-bed Hospital Centre at the 1000 Saint-Denis CHUM site, including 39 operating rooms, an emergency ward, ICU, birthing centre, radiology, nuclear medicine, labs, pharmacy, endoscopy and support services. Qualified proponents are:</p> <ul style="list-style-type: none"> Innisfree-Axor-OHL-Dalkia (Innisfree Limited; Groupe AXOR Inc.; Obrascon Huarte Lain, S.A. (OHL); Dalkia Canada Inc.; URS Corporation; Perkins + Will) Accès Santé CHUM (Fiera-Axium Infrastructure; ACCIONA, S.A.; ACCIONA INFRAESTRUCTURAS, S.A.; Pomerleau Inc.; VERREAULT INC.; Honeywell Limitée; Imperial Parking Canada Corporation; CIM – Conseil en immobilisation & management inc.; Groupe Lemay inc.; Jodoin Lamarre Pratte et associés architectes; Parkin Architects Limited; NFOE et associés architectes; Menkès Shooner Dagenais LeTourneux Architectes) 	DBFM for 30 years	RFP issued to qualified shortlist 3/30/2009	RFP due back Q1 2010 (03/2010)	www.ppp.gouv.qc.ca (click on "Projects") or www.chumtl.qc.ca
Montreal University Hospital Research Centre (CRCHUM)	<p>The new research complex will have a total gross area of approximately 45,000 m2 and eventually accommodate nearly 400 researchers, 356 Master's, Doctoral and Post-Doctoral students, technical and administrative staff. Qualified proponents are:</p> <ul style="list-style-type: none"> AXOR / Dalkia (Groupe Axor Inc.; Dalkia Canada inc.; URS Corporation; AXOR CONSTRUCTION Canada Inc.; ELLENZWEIG) Accès Recherche CHUM (Fiera-Axium Infrastructure; Merdiam Infrastructure Finance; Pomerleau Inc.; VERREAULT INC.; Honeywell Limitée; CIM – Conseil en immobilisation & management inc. ; NFOE et associés architectes; Menkès Shooner Dagenais LeTourneux Architectes; Parkin Architects Limited; Groupe Lemay inc.; Jodoin Lamarre Pratte et associés architectes) 	DBFM for 30 years	RFP closed 7/10/2009	Preferred proponent to be announced Q1 2010	www.ppp.gouv.qc.ca (click on "Projects") or www.chumtl.qc.ca

RECENT PROJECTS REACHING FINANCIAL CLOSE

Project	Info	Model	Current Stage	Next Stage	Website/Contact
ALBERTA					
Alberta P3 Schools – Phase 1	The pilot project includes 18 new schools (K-4, K-6 and K-9) in Edmonton and Calgary under a DBFM model for 30 years. Under the first P3 initiative of its kind in the province, the province will receive an unprecedented 30-year warranty. Preferred proponent is BBPP Alberta Schools Limited: Project lead – Babcock & Brown Public Partnerships Ltd.; Design Builder – Graham Design Builders; Design Builder – Bird Design-Build Limited; Lead architect – Barr Ryder Architects & Interior Designers; Maintenance and Renewal – Honeywell	DBFM for 30 years	Preferred proponent and financial close announced 9/19/2008; Construction began 11/2008	Construction to be complete by fall 2010	www.education.alberta.ca/department/ipr/p3project.aspx
Northeast Calgary Ring Road	Extension of Stoney Trail from Deerfoot Trail to 17 Avenue SE. Includes 21 kilometres of four and six-lane roadway, six interchanges, and 22 bridge structures. The contract also includes maintenance of Stoney Trail NW from its junction with Deerfoot Trail to 16 Avenue NW. The preferred proponent is Stoney Trail Group consisting of: Bilfinger Berger BOT Inc.; Flatiron Constructors; Graham Construction and Engineering Inc.; Parsons Overseas Company of Canada; and Carmacks Enterprises.	DBFO for 30 years	Contract signed 2/22/2007. Construction complete 11/2/2009	n.a.	www.transportation.alberta.ca (click "Ring Roads" link)
Northwest Anthony Henday Drive (Edmonton)	New 21-km section of Ring Road to run from Yellowhead Trail on the west side of Edmonton to the Manning Drive Freeway. It will have no signal lights, with eight interchanges and five flyovers, for a total of 27 bridge structures. Preferred proponent is Northwest Connect (Bilfinger Berger Project Investments Inc., Flatiron Constructors Canada Limited, Parsons Overseas Company of Canada Ltd., Graham Infrastructure, aJV, and Carmacks Maintenance Services Ltd.).	DBFO for 30 years	Commercial & financial close reached 7/29/2008. Construction began 9/25/2008	Construction to be complete by 11/2011	www.transportation.alberta.ca (click "Ring Roads" link)
South East Edmonton Ring Road (Anthony Henday Drive)	Project consists of 11 kilometres, 24 bridge structures, five interchanges, three overpasses and three fly-overs. DBFO agreement is for 30 years and \$493 million. Proponent team (Access Roads Edmonton) includes: PCL Construction Management Inc.; PCL-Maxam, A Joint Venture; Sureway Construction Management Ltd.; Lafarge Canada Inc.; MMM Group; Stantec Consulting; Transportation Systems Management Inc.; and Macquarie Essential Assets Partnership	DBFO for 30 years	Financial close reached 01/2005. Construction completed 10/2007	n.a.	www.transportation.alberta.ca (click "Ring Roads" link)
BRITISH COLUMBIA					
Abbotsford Regional Hospital & Cancer Centre	300-bed acute care facility with capital cost of \$355 million. Access Health Abbotsford consists of: John Laing Investments Abbotsford Ltd., PCL Constructors Westcoast, MCM/Silver Thomas Hanley, Johnson Controls & Sodexo, and ABN AMRO Bank N.V.	DBFMO for 30 years	Agreement signed on 12/7/2004; Opened 8/24/2008	n.a.	www.abbotsfordhospitalandcancercentre.ca
Britannia Mine Water Treatment Plant	The water treatment plant located between Vancouver and Whistler treats contaminated water from the old Britannia Mine before flowing into Howe Sound. EPCOR is the preferred proponent for the \$27.2 million contract.	DBFO for 20 years	Facility commissioned in 3/2006	n.a.	www.britanniamine.ca

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Canada Line	19 km. long rail-based rapid transit line called the Canada Line (formerly RAV line) that will link central Richmond, the Vancouver International Airport, and Vancouver. Construction cost is \$2 billion. Preferred proponent is InTransitBC (SNC-Lavalin Inc., BC Investment Management Corp. and Caisse de dépôt et Placement du Québec)	DBFMO for 35 years	Began operation 8/17/2009	n.a.	www.translink.ca/en/Rider-Info/Canada-Line.aspx
Charles Jago Northern Sport Centre (Prince George, BC)	\$30.75 million facility to include gym, running track, field house, weight training and testing/research facilities on campus of University of Northern BC. Preferred bidder (Northern Sports Centre Consortium) includes: Giffels Design-Build / Giffels Partnership Solutions / Chernoff Thompson Architects/ NORR Limited/ Leisure Recreation Group/ Western Industrial Contractors Ltd.	DB	Facility opened 9/21/2007	n.a.	www.unbc.ca/nsc/
Fort St. John Hospital	Project includes a new 55-bed hospital, a new services building for centralized food and laundry services, and a new 123-bed residential care facility for seniors. The buildings will be on a new 40-acre site in Fort St. John. Preferred proponent is ISL Health, consisting of Innisfree Ltd.; Acciona S.A.; Acciona Infrastructures Canada Ltd.; Stuart Olson Constructors Inc.; Cannon Design Architecture Inc.; Health Care Projects (Canada) Ltd.; ACML Management Western Ltd. Total project cost is \$297.9 million.	DBFM for 30 years	Financial close reached 7/16/2009; Construction began 7/22/2009	Construction to be completed by Q2 2012	www.partnershipsbc.ca (click on "Projects")
Golden Ears Bridge	New six-lane link across Fraser River between Langley/Surrey and Maple Ridge/Pitt Meadows plus 14 km of connecting roads. Capital cost is \$808 million. Preferred proponent (Golden Crossing Group) consists of: Bilfinger Berger Civil, CH2M Hill Companies Ltd., Buckland & Taylor Ltd., Capilano Highway Services Company, and AMEC Americas Ltd.	DBFMO for 35 years	Construction began 04/2006; Value for Money Report released 7/2006	n.a.	www.partnershipsbc.ca (click on "Projects")
Gordon & Leslie Diamond Health Care Centre (AACC) (Vancouver)	Access Health Vancouver consists of: John Laing; PCL Constructors Westcoast (PCL); IBI Group/Henriquez Architects in Joint Venture (IBI/HPA); and Brookfield LePage Johnson Controls (BLJC). New facility to consolidate clinics, medical education, physician offices, research and related commercial/retail. Capital cost estimated at \$95 million.	DBFMO for 30 years	Agreement signed on 9/30/2004; Facility opened 8/2006	n.a.	www.vch.ca
Kelowna General Hospital (KGH) & Vernon Jubilee Hospital (VJH)	KGH project includes a new 360,000 sq. ft. outpatient hospital and larger redeveloped emergency department. The VJH project includes a new 181,500 sq. ft. diagnostic and treatment building adjacent to the existing facility. Preferred proponent is Infusion Health, consisting of: Bilfinger Berger BOT Inc.; John Laing Infrastructure; Graham Construction and Engineering Inc.; Stantec; and Black & McDonald.	DBFM for 30 years	Financial close announced 8/21/2008; Construction began 11/17/2008	Construction to be complete on VJH by 2011, on KGH by 2012	www.kelownavernonhospitalsproject.ca
Kicking Horse Canyon Project (Phase 2)	Replacement of Park Bridge (also known as 10 Mile Bridge); upgrade of the highway approaches over 4.5 kilometres; operations and maintenance on the entire 25 kilometre section of the Trans Canada Hwy. between Golden and Yoho National Park. Preferred proponent is Trans-Park Highway Group (Bilfinger Berger BOT Inc., Flatiron Constructors Canada, Parsons Overseas Co. of Canada, HMC Services Inc.)	DBFO for 25 years	Value for Money report released 06/30/2006; Park Bridge completed ahead of schedule on 8/31/2007	n.a.	www.kickinghorsecanyon.ca

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Royal Jubilee Hospital	The new 37,000-square-metre facility will have the capacity for up to 500 beds and will replace approximately 400 beds that currently operate on the old Royal Jubilee Hospital campus in Victoria, BC. The facility will provide acute care for patients who are recovering from illness, surgery or injury. Preferred proponent is ISL Health (Health Care Projects Canada Ltd.; Acciona S.A.; Lark group; and Innisfree Ltd.	DBFM for 30 years	Financial close and construction start announced 7/30/2008; Value-for-Money Report released 10/17/2008	Construction to be complete late 2010	www.partnershipsbc.ca (click on "Projects")
Sea-to-Sky Highway Improvement Project	Improvements to include highway widening and straightening, improved sightlines, additional passing lanes, and other design innovations and measures. Estimated to be \$600 million. Consortium (S2S Transportation Group) consists of: Macquarie Essential Assets Partnership, Peter Kiewit Sons Co., Hatch Mott MacDonald, Miller Paving and Capilano Highway Services.	DBFO for 25 years	Construction completed 11/2009	n.a.	www.seatoskyimprovements.ca
Sierra Yoyo Desan Road	188 km multi-user resource road northeast of Fort Nelson, BC. \$9.5 million in royalty credits (matching funding) from oil and gas operators. Ledcor Projects Inc. selected as private partner.	DBFO for 15 years	Final agreement signed on 6/21/2004; Construction completed 12/2005	n.a.	www.partnershipsbc.ca (click on "Projects")
Surrey Outpatient Hospital	A new 150,000 square foot outpatient facility to be located on the Green Timbers site near Surrey Memorial Hospital. Components will include diagnostics services, surgical suites, medical daycare, retail & education facilities, 600-700 parking spaces, private medical offices and ancillary services. Preferred proponent is BC Health Care Solutions (Bouygues Batiment International; HSBC Infrastructure Fund Management Ltd; Ecovert FM Ltd; Kasian Architecture Interior Design and Planning Ltd; Bird Construction; Helios Group; and DEPFA Bank plc.)	DBFM for 30 years	Financial close and construction start announced 9/18/2008	Construction to be complete by Spring 2011	www.partnershipsbc.ca (click on "Projects")
VIHA Residential Care & Assisted Living Capacity (Vancouver Island)	Vancouver Island Health Authority sought for-profit or non-profit partners to provide complex care services, assisted living services, as well as complementary and ancillary services, clustered into communities of care. By 2008: 795 complex care beds; 255 assisted living units. By 2010: 65 complex care beds; 115 assisted living units. See websites for details on preferred proponents.	DBFO	Agreements signed 06-07/2006; Construction completed Q1 2009	n.a.	www.partnershipsbc.ca (click on "Projects")
William R. Bennett Bridge (a.k.a. "Okanagan Lake Bridge")	New five-lane bridge on Highway 97 in Kelowna. 30-year concession agreement totalling \$179 million. Consortium (Okanagan Lake Concession Limited Partnership) consists of SNC-Lavalin Constructors (Pacific) Inc. and CMIR OKB Holdings Ltd.	DBFO for 30 years	Became operational on 5/25/2008, 108 days ahead of schedule	n.a.	www.partnershipsbc.ca (click on "Projects")
NEW BRUNSWICK					
Moncton Law Courts	The 133,000 sq. ft. justice centre will include 15 courtrooms, sheriff services, victim services, probation services, family support services, Crown prosecutors and a law library. Preferred proponent is CitiGroup Properties of Dartmouth, NS.	DBFMO	Financial close reached 1/20/2009; Construction began 02/2009	Construction to be complete by fall 2010	www.gnb.ca/cnb/news/jus/2009e0041ss.htm
Moncton-Rexton Schools	The Eleanor W. Graham Middle School will be 5,798 sq. ft. in size, and will be constructed at a 27-acre site on Albany Road off Route 134 in Rexton. The Moncton North School will be a K-8 facility on two levels, totalling 9,041 sq. ft on a 22-acre site in North Moncton. Both schools will be built to LEED silver standards. Preferred proponent is Scotia Learning Centres Inc. of Halifax. Total capital cost is \$40 million.	DBFMO	Financial close announced 9/23/2009; Construction began 11/2/2009	Construction to be complete by 01/2011	www.gnb.ca/cnb/news/ss/2009e1410ss.htm

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Trans-Canada Highway (New Brunswick)	Design and construction of 98 km of highway; upgrading of 128 km; and operation, maintenance and rehabilitation of 275 km. Brun-Way Group Joint Venture consists of: Brun-Way Construction Inc. (developer), Brun-Way Highways Operations Inc. (operator), and guarantors SNC-Lavalin Inc. and Atcon Construction Inc.	DBFMO for 25 years	Construction completed 11/1/2007	n.a.	www.gnb.ca/0113/TCH/rfp-e.asp
NORTHWEST TERRITORIES					
Deh Cho Bridge	New crossing of the Mackenzie River at Fort Providence to replace the existing ferry service and ice bridge. The \$160 million, 1,000-metre bridge will include commercial tolling (operated by the Government of NWT). Preferred proponent is Atcon Construction.	DBFMO for 35 years	Construction began 03/2008	Construction to be complete by 11/2010	www.dot.gov.nt.ca (click on "Deh Cho Bridge" link)
ONTARIO					
Bluewater Health (Sarnia Hospital)	Redevelopment of Norman Street facility: consolidation of ambulatory care, complex continuing care, acute mental health programs, a maternal program, the expansion of a dialysis unit, a larger emergency facility and eight redeveloped operating rooms. Total cost is \$214 million. The facility will have capacity of up to 267 acute care beds and 70 complex continuing care beds. Preferred proponent is EllisDon Corporation, with financing arranged by Pacific & Western Bank of Canada.	Build-Finance	Financial close reached 10/04/2007; Construction began 10/12/2007	Construction to be complete by late 2011	www.infrastructureontario.ca (click on "Projects")
Brampton Civic Hospital	New 1.2 million-square-foot acute care hospital with 608 beds and 20 operating rooms, as well as a cardiac procedures suite, cardio respiratory and eletro-diagnostic services, day surgery unit and regional dialysis. Capital cost is \$550 million. Healthcare Infrastructure Company of Canada consists of: OMERS, Carillion Canada Inc., EllisDon Corporation, CIT Group Securities (Canada) Inc.	DBFM for 25 years	Hospital open to patients 10/27/2007	n.a.	www.williamoslerhc.on.ca
Bridgepoint Health (Toronto)	New hospital in downtown Toronto for people living with complex chronic disease and disability. The new hospital will be 10 storeys high, have a capacity for 472 beds and be approximately 600,000 square feet in size. Additionally, the historic Don Jail will be incorporated into the new site and will be refurbished into the administrative and education centre for the hospital. Preferred proponent is: Plenary Group (Canada) Ltd. - Plenary Group; HDR Architects/Diamond Schmitt Architects Inc.; PCL Constructors Inc.; and Johnston Controls Inc.	DBFM for 30 years	Financial close announced 8/12/2009; Construction began 8/12/2009	Construction to be complete Q2 2013	www.infrastructureontario.ca (click on "Projects")
Brockton Water & Wastewater Services	The Municipality of Brockton, Ontario, which includes the former Town of Walkerton, Township of Brant and Township of Greenock, outsourced operations and maintenance of three water treatment plants (serving 2,000 customers) and one wastewater treatment plant (serving 5,000 customers) to Veolia Water Canada. The \$2.5 million fixed-price contract expires in 2011, with the option for a five-year renewal.	O&M for 5 years	Financial close reached on 06/19/2006; Operations transferred 6/28/2006	Contract expires 6/30/2011	www.town.walkerton.on.ca
Centre for Addiction and Mental Health	CAMH's Phase 1B project includes over 450,000 sq. ft. of construction at its 27-acre Queen Street, Toronto, site. The 3 new buildings will accommodate 12 new beds for youth and family dealing with mental health/addictions, the Geriatric Mental Health Program with 48 in-patient beds and a suite of outpatient programming and supports, and outpatient services for Addiction and Mood and Anxiety Programs. Preferred proponent is Carillion Canada Inc.: Vanbots Construction Corporation; Carillion Services; Scotia Capital; and Stantec Architecture Ltd., Architects.	DBFM for 30 years	Preferred proponent announced 10/16/2009; Financial close announced 12/18/2009	Construction to begin Q1 2010 (01/2010)	www.infrastructureontario.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Credit Valley Hospital	Phase Two expansion includes 270,000 square-foot expansion with a four-storey inpatient unit and two-storey/three-level addition. Will create additional space for a range of services including complex continuing and long-term care, palliative care, surgical oncology, paediatrics, obstetrics, labour and delivery, and rehabilitation. Preferred proponent is Bondfield Construction Co. Ltd. Project cost is \$162.8 M.	Build-Finance	Financial close announced 6/2/2008; Construction began 6/20/2008	Construction to be complete spring 2011	www.infrastructureontario.ca (click on "Projects")
Durham Consolidated Courthouse	Consolidation of court facilities in Durham Region (Ontario) currently delivered in seven locations. Facility will include 33 courtrooms, two conference/settlement rooms and related justice services. Preferred proponent team (Access Justice Durham) includes: Babcock & Brown Infrastructure Group; PCL Constructors Canada Inc.; Johnson Controls LP; and WZMH Architects	DBFM for 30 years	Construction began 6/28/2007; Construction complete 12/3/2009	n.a.	www.infrastructureontario.ca (click on "Projects")
Guelph Data Centre	A new IT centre to be built on a 25-acre site located in Guelph, Ontario. Total agreement value is \$352 million. Preferred proponent is: Plenary Group (Plenary Group; Deutsche Bank; PCL Constructors; Modern Niagara; Plan Group; Adamson Associates; Smith and Anderson; and Johnson Controls)	DBFM for 30 years	Preferred proponent & financial close announced 4/18/2008; Construction began 10/2008	Construction to be complete by spring 2010	www.infrastructureontario.ca (click on "Projects")
Hamilton Health Sciences (Hamilton General Hospital)	Redevelopment includes consolidation of Acquired Brain Injury / Rehabilitation program (44 new beds); and more efficient ambulatory programs. Preferred proponent is EllisDon Corporation, with financing arranged by CIBC and Pacific & Western Bank of Canada.	Build-Finance	Financial close announced 11/1/2007; Construction complete 9/1/2009	n.a.	www.infrastructureontario.ca (click on "Projects")
Hamilton Health Sciences (Henderson General Hospital)	Redevelopment includes expansion of inpatient/outpatient capacity and provision of acute care support for the cancer centre. Preferred proponent is EllisDon Corporation. Financing is arranged by Pacific & Western Bank of Canada for the \$198.1 million agreement.	Build-Finance	Preferred proponent & financial close announced 12/17/2007	Construction to be complete by spring 2012	www.infrastructureontario.ca (click on "Projects")
Hôpital Montfort (Ottawa)	Addition of two new wings and renovation of existing facility. When completed in 2008, the new facility will contain 417 beds (289 acute care, 128 long-term care) and increase in size to 750,000 square feet. Preferred proponent is EllisDon Corporation with financing from BMO Bank of Montreal, Caisse centrale Desjardins and RBC Capital Markets.	Build-Finance	Preferred proponent selected 5/10/2006; Construction began 05/2006	Construction to be complete by Q2 2010 (04/2010)	www.infrastructureontario.ca (click on "Projects")
Kingston General Hospital & Cancer Centre of Southeastern Ontario	Includes 170,000 square feet of new construction and 143,000 square feet of renovations. Facilities will house an expanded and renovated cancer centre, new inpatient units for acute mental health, paediatrics and medical-surgical patients and an expanded intensive care unit. Preferred proponent is PCL Constructors.	Build-Finance	Financial close announced 7/10/2008; Construction began 11/10/2008	Construction to be complete Spring 2012	www.infrastructureontario.ca (click on "Projects")
Lakeridge Health Oshawa	Project includes: construction of two additional floors on South Infill; fit-out of six in-patient floors above Durham Regional Cancer Centre; and renovations and repairs to other areas. Preferred proponent is Aecon Buildings and Concessions, a division of Aecon Group Inc., with financing provided by Stonebridge Financial Corporation.	Build-Finance	Financial close announced 2/11/2009; Construction began 02/2009	Construction to be complete spring 2011	www.infrastructureontario.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
London Health Sciences Centre & St. Joseph's Health Care (Phase 2)	Redevelopment project involving new facilities at Victoria and University Hospitals and closing of the South Street Hospital as well as continued development of new Children's Hospital. Renovations at St. Joseph's Hospital (Phase 2) include 112,000 square feet of renovated space and 4,000 square feet of new space. Preferred proponent is EllisDon Corporation. Financing for the London Health Sciences Centre (LHSC) is being arranged by the Bank of Nova Scotia and CIBC. Financing for St. Joseph's Health Care (SJHC) is being arranged by the Pacific and Western Bank of Canada. Cost of LHSC project is \$211.8 million; cost of SJHC project is \$49.2 million.	Build-Finance	Financial close announced 6/18/2008; Construction began 07/15/2008	Construction to be complete early 2011	www.infrastructureontario.ca (click on "Projects")
Niagara Health System (St. Catharines Hospital)	A new DBFM 375-bed hospital to support inpatient and outpatient services, a new cancer centre, a full range of acute inpatient and ambulatory services, a cardiac catheterization lab and longer-term mental health services. Will replace St. Catharines General Hospital and the former Hotel Dieu Hospital. Preferred proponent is Plenary Health (Plenary Group; PCL Constructors; Bregman + Hamann Architects; Silver Thomas International Architects; Johnson Controls and LG). Total project cost is \$759 million net present value.	DBFM for 30 years	Financial close reached 3/27/2009; Construction began 4/28/2009	Construction to be complete by end of 2012	www.infrastructureontario.ca (click on "Projects")
North Bay Regional Health Centre	New acute care (275 beds) and long term mental health facility (113 beds) located in North Bay, Ontario, valued at \$551 million NPV. Preferred proponent selected is Plenary Health (Plenary Group, Deutsche Bank AG, PCL Constructors Canada, Johnson Controls).	DBFM for 30 years	Financial close reached 3/19/2007; Construction began 3/24/2007	Construction to be completed in 2010	www.infrastructureontario.ca (click on "Projects")
Orléans Arts and Town Centre	Includes a design-build-finance-own-operate agreement for the 500-seat Arts Centre, transfer/own-operate-maintain model for the Orléans Client Service Centre and ownership/development of vacant city land. Preferred proponent (Orléans Town Centre Partnership) includes: Forum Equity Partners Inc., Aecon Buildings, Johnson Controls Inc./BLJC and Lemay & Doyle Architects.	DBFO	Construction complete 6/18/2009	n.a.	http://ottawa.ca/business/bids_contracts/p3/orleans_arts/index_en.html
Ottawa Hospital Regional Cancer Centre	Expansion of radiation and associated cancer services at Ottawa Hospital (two new radiation machines and enhanced radiation therapy equipment) and Queensway Carleton Hospital (space for three radiation machines). Preferred proponent is PCL Constructors Canada Inc., with financing arranged by TD Bank.	Build-Finance	Financial close reached 12/20/2007; Construction began 2/15/2008	Construction to be complete by early 2011	www.infrastructureontario.ca (click on "Projects")
Quinte Healthcare Corporation Belleville Site	Renovation of existing space, construction of new 150,000 sq. ft. six-storey wing, addition of 211 beds. The guaranteed maximum price is \$72.2 million. Preferred proponent is M. Sullivan & Sons Ltd., with financing from Stonebridge Financial Corporation.	Build-Finance	Preferred proponent selected 1/22/2007; Financial close reached 3/2/2007	Construction to be complete by early 2010	www.infrastructureontario.ca (click on "Projects")
Rouge Valley Health System (Ajax-Pickering Hospital)	Redevelopment of existing Ajax-Pickering Hospital includes: expanded emergency room, diagnostic imaging department, ambulatory care unit, complex continuing care unit, laboratory and mental health services. Preferred proponent is Aecon Buildings, with financing arranged by Stonebridge Financial Corporation.	Build-Finance	Financial close reached 10/4/2007; Construction began 10/19/2007	Construction to be complete by summer 2010	www.infrastructureontario.ca (click on "Projects")
Roy McMurtry Youth Centre	The new \$93 million centre, to be located in Brampton, will accommodate up to 32 females and 192 males in 14 separate housing units. The preferred proponent is Bird Construction Company Ltd., with financing provided by CIT Group Securities (Canada) Inc.	Build-Finance	Facility opened 5/28/2009	n.a.	www.infrastructureontario.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Royal Ottawa Hospital	188-bed psychiatric care facility and research institute; \$356 million agreement over 20 years. Consortium consists of: Adamson Associates Architects, Borealis Infrastructure Management Inc., Carillion Canada Inc., EllisDon Corporation, Oxford Properties Group, Parkin Architects Ltd.	DBFO for 20 years	Facility opened 11/1/2006	n.a.	www.rohcg.on.ca
Royal Victoria Hospital (Barrie)	Phase I Expansion project includes: creation of Simcoe-Muskoka Regional Cancer Centre, 101 additional inpatient beds, and several expanded departments, adding more than 400,000 sq. ft. of new space. Preferred proponent is Vanbots Construction Corp.	Build-Finance	Financial close reached 2/20/2009; Construction began 4/24/2009	Construction to be complete by spring 2013	www.infrastructureontario.ca (click on "Projects")
Runnymede Healthcare Centre (Toronto)	New 200-bed hospital to replace the existing complex continuing care facility on the site. Enhanced clinical and medical services will include: physiotherapy, occupational therapy, communication and swallowing therapy, audiology services, respiratory therapy, customized dietary programs, recreation therapy and social services. Preferred proponent is Bondfield Construction Company Ltd. Total project cost is \$89 million.	Build-Finance	Financial close announced 10/31/2007; Construction began 11/7/2007	Construction to be complete by summer 2010	www.infrastructureontario.ca (click on "Projects")
Sault Area Hospital	New 500,000 sq. ft, 289 bed facility including acute care, paediatrics, surgical care, mental health programs and new cancer radiation therapy facility. It will consolidate the former Plummer Memorial and Sault Ste. Marie General hospitals and be located at the site of the F.J. Davey Home. Preferred proponent is Hospital Infrastructure Partners Inc. (Carillion Canada Inc., EllisDon Corporation, Labourers' Pension Fund of Central & Eastern Canada, CIT Financial)	DBFM for 30 years	Preferred proponent & financial close announced 8/15/2007; Construction began 08/23/2007	Construction to be complete 10/2010	www.infrastructureontario.ca (click on "Projects")
St. Joseph's Health Care (London – Grosvenor Site – Phase 1)	Completion of renovations at St. Joseph's hospital acute/ambulatory care facility. Phase 1 includes renovation of 81,175 square feet. Preferred proponent is D. Grant & Sons Limited, with financing arranged by RBC Capital Markets.	Build-Finance	Construction began 6/5/2007; Construction complete 12/2009	n.a.	www.infrastructureontario.ca (click on "Projects")
Sudbury Regional Hospital	Phase Two of construction project involving consolidation of acute and rehabilitative services from three sites to one. Guaranteed maximum price is \$131.9 million. Preferred proponent is EllisDon Corporation.	Build-Finance	Construction began 3/23/2007; Financial close reached and Value for Money Report released 5/11/2007	Construction to be complete late 2009	www.infrastructureontario.ca (click on "Projects")
Sunnybrook Health Sciences Centre	Redevelopment project to expand the M-Wing, including four additional floors above the existing clinical services wing and a Neonatal Intensive Care Unit. Preferred proponent is Vanbots Construction.	Build-Finance	Construction began 5/7/2007. Financial close announced 7/17/2007	Construction to be complete 2010	www.infrastructureontario.ca (click on "Projects")
Toronto Rehabilitation Institute (University Centre site)	Renovations to the existing 12-storey East Wing and four-storey North Wing. The South Wing and auditorium will be demolished to allow for construction of new 13-storey building. Preferred proponent is Aecon Buildings, with financing arranged by Stonebridge Financial Corporation.	Build-Finance	Financial close announced 8/19/2008; Construction began 12/2008	Construction to be complete by fall 2011	www.infrastructureontario.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Toronto South Detention Centre	New 67,000 square-metre facility will include 1,650 male offender beds in a maximum security setting. It will be located on south side of the Mimico Correctional Centre site. New 67,000 square-metre facility will include 1,650 male offender beds in a maximum security setting. It will be located on south side of the Mimico Correctional Centre site. Preferred proponent is: Integrated Team Solutions (EllisDon Corporation; Fengate Capital Management Inc.; LPF Infrastructure Fund; RBC Dominion Securities Inc., Zeidler Partnership Architects; and Johnson Controls Inc.). Total agreement value is \$593.9 million (NPV).	DBFM for	Financial close reached 10/28/2009; Construction began 10/31/2009	Construction to be complete by fall 2012	www.infrastructureontario.ca (click on "Projects")
Trillium Health Centre Redevelopment	Mississauga site: construction of new west wing (135 beds; expanded cardiac & related services, intensive care / coronary beds, and diagnostic and support services). Queensway site: ambulatory care facilities, urgent care and cancer detection and treatment will be expanded. Preferred proponent is EllisDon Corporation, with financing arranged by RBC Capital Markets. Total agreement value is \$104.1 million.	Build-Finance	Financial close reached 5/18/2007; Construction began 6/2007	Construction to be complete by 01/2010	www.infrastructureontario.ca (click on "Projects")
Windsor Regional Hospital (Western Site)	Includes the construction of 75,000 sq. ft. building for new longer-term mental health program; renovations to more than 35,000 square feet of space in the Tower Building, which houses in-patient rehabilitation services. Preferred proponent is Bondfield Construction Company Limited. Capital cost is \$91.6 million.	Build-Finance	Preferred proponent and financial close announced 6/5/2009; Construction began 6/24/2009	Construction to be complete by Q2 2012	www.infrastructureontario.ca (click on "Projects")
Woodstock General Hospital	New 154-bed hospital on a reeinfeld site to replace existing facilities. It will include a new 22-bed rehabilitation unit, 10 additional complex continuing care beds and two additional mental health beds. The 10-hectare property has been pre-graded with services installed and roads built. The preferred proponent is Integrated Team Solutions (EllisDon, LPF Infrastructure Fund, Honeywell, CIT, Sunlife Assurance Company, Great West Life and Industrial Alliance).	BFM for 30 years	Financial close announced 10/27/2008; Construction began 11/2/2008	Construction to be complete Summer 2011	www.infrastructureontario.ca (click on "Projects")
QUEBEC					
Autoroute 25	Includes the construction of a six-lane 7-km highway between autoroute 40 and autoroute 440, service roads, a 1-km bridge across the rivière des Prairies, and a public transportation corridor along the right-of-way. Proponent is Infras-Québec A-25 (Macquarie Bank Ltd.; Construction Kiewit Cie; Ciment St-Laurent inc.; Parsons Overseas Company of Canada Ltd.; Genivar Groupe Conseil inc.; Miller Paving Ltd.). Savings estimated to be \$226 million.	DBFMO for 35 years	Financial close reached 9/24/2007; Value for Money Report released 10/16/2007	Construction to be complete by 09/2011	www.ppp.gouv.qc.ca (click on "Projects")
Autoroute A30 (Châteauguay and Vaudreuil-Dorion)	Construction of a 35-km autoroute section between the junction of autoroute 30 and highway 138 in Châteauguay and the junction of autoroutes 20 and 540 in Vaudreuil-Dorion. Preferred proponent is Nouvelle Autoroute 30, S.E.N.C. (Acciona Concessions Canada Inc., Iridium Concessions Canada Inc., Acciona Infrastructures Canada Inc., Dragados Canada Inc., S.I.C.E., Arup Canada Inc., Construction DJL Inc., Verreault Inc.	DBFMO for 35 years	Financial close announced 10/7/2008; Construction began 01/2009	Construction to be complete by 12/2012	www.autoroute30.qc.ca
Champlain Long-Term Care Facility	New 200-bed long-term care facility in Montérégie. Preferred proponent is Groupe Savoie.	DBFMO for 25 years	Financial close reached 4/9/2009; Construction began 04/24/2009	Construction to be complete Q4 2010	www.ppp.gouv.qc.ca (click on "Projects")

Project	Info	Model	Current Stage	Next Stage	Website/Contact
Montreal Concert Hall	The new concert hall will be built on the esplanade of Place des Arts. The 15,000 m2 facility will seat 1,900 people and have room on stage for 120 musicians and 200 choristers. Preferred proponent is Groupe Immobilier Ovation (SNC Lavalin/ Diamond & Schmitt/ Aedifica/ Groupe Aecon Itée/ Solotech/ Gala Systems)	DBFMO for 30 years	Financial close & construction start announced 5/28/2009	Construction to be complete by 05/2011	www.ppp.gouv.qc.ca (click on "Projects")
Quebec Service Areas	Seven service areas (in Rigaud, Magog, Rivière-Beaudette, Canton-de-Melbourne, Maskinongé, Saint-Jérôme and Saint-Augustin-de-Desmaures) consisting of rest stop, food services, gas stations and related services throughout major highways in Quebec. This pilot will be the first of 33 to be built. Preferred proponent is Immostar Inc.	DBFMO for 30 years	Financial close announced 11/3/2008; Construction began 4/24/2009	Construction to be complete by early 2010	www.ppp.gouv.qc.ca (click on "Projects")

CANCELLED PPP PROJECTS

Project	Info	Current Stage	Model	Next Stage	Website/Contact
Cornwall Recreation Centre	New three ice-pad facility to replace two existing arenas. Qualified proponents to receive RFP included: AXOR Group, Forum Equity Partners Inc., Giffels Partners Solution Inc., and Nustadia / EllisDon.	City Council voted to cancel procurement on 1/26/2009	DBFOM	Project to proceed using conventional model	
Fundy Islands Ferry Services	The contract will include the design and construction of new ferries serving Grand Manan, White Head and Deer Islands, to be completed between 2009 and 2011. The contractor will also take over operation and maintenance of the existing ferries in Spring 2009. Proponent remaining in RFP process was Coastal Transport Ltd.	Province announced that remaining bidder's bid was non-compliant, project will be split into separate D-B and operations contracts	DBFOM for 15 to 20 years	n.a.	www.gnb.ca/0113/index-e.asp (click on "Fundy Islands Ferry Project" graphic)
Ottawa Light Rail Transit Project (North-South Line)	The proposed light rail system included the design, construction, operation and maintenance of tracks and facilities that would run from the Rideau Centre to South Nepean. Total project cost was \$778.2 million, with \$200 million funding commitments each from the province and federal government. The proponent team consisted of: Siemens Canada Limited, PCL Constructors Canada Inc., Dufferin Construction Company, Stantec Consulting Ltd., and Stantec Architecture Ltd. (a division of Stantec Consulting Ltd.)	Council approval of contract on 7/12/2006; Council voted to cancel project on 12/14/2006	DBOM	New project to be planned	http://ottawa.ca/residents/lrt
Port Mann / Highway 1 Project	The project includes widening of the highway, upgrading interchanges and improving access and safety on Highway 1 between Vancouver and Langley, including the construction of a new bridge at the Port Mann crossing of the Fraser River. Preferred proponent is Connect BC Development Group (Macquarie Group, Transtoll Inc., Peter Kiewit Sons Co., Flatiron Constructors Canada Ltd.)	DBFOM for 40 years (changed to D-B on 2/27/2009)	Decided to proceed as D-B on 2/27/2009; Construction began 2/2009	Construction to be complete by 2013	www.partnershipsbcc.ca (click on "Projects")
Saint John Courthouse	New 150,400 sq. ft. facility to consolidate existing services housed in three buildings with 13 courtrooms. To be built on the former YMCA property on Hazen Ave. in the downtown area. Qualified proponents were: Armco Capital Inc., of Halifax; Integrated Team Solutions (Ellis Don Corp.), of Halifax; and SNC-Lavalin Inc., of Montreal	Cancelled 11/6/2009	DBFMO	Project to proceed as D-B	www.gnb.ca/cnb/news/ss/2009e1762ss.htm
Whistler Wastewater Treatment Plant	Upgrade and expansion to the Resort Municipality of Whistler's wastewater treatment plant to accommodate population growth.	P3 procurement cancelled 6/20/2006	DBO	n.a.	www.whistlerwastewater.com

If you would like to recommend a project to be added to the chart, please e-mail: projects@pppcouncil.ca with project details, dates and contact information.