

The Canadian Council for Public-Private Partnerships conducts research on issues, attitudes and projects that help Canadian decision-makers further their understanding of public-private partnerships. Registered members of CCPPP receive a limited number of our publications free as a benefit of membership. Non-members may purchase documents using the attached order form. CCPPP members may order additional copies at the member rate.

The Canadian Council for  
Public-Private Partnerships



Le Conseil Canadien pour  
les Partenariats Public-Privé

## RECENT RELEASES

### **NEW! THE IMPACT OF GLOBAL CREDIT RETRACTION AND THE CANADIAN PPP MARKET: DELIBERATIONS BY THE INDUSTRY MEMBERS OF CCPPP**

As financial markets continued to experience disruptions during the first half of 2009, CCPPP conducted a series of workshops with private sector representatives to examine the impact of the global financial crisis on the Canadian PPP market and to formulate recommendations on how to mitigate its effects. This report is the result of this 4-month consultation process, which involved project sponsors, lenders and advisors from over 30 participating companies. With rapidly changing market conditions and recent improvements, this report should be viewed as a contribution to an ongoing dialogue between public and private sector market participants .

**Members: Free**      **Non-members: \$25.00**

Published: 08/2009; 37 pages

### **2008 NATIONAL AWARD CASE STUDIES FOR INNOVATION AND EXCELLENCE IN PPP**

Detailed case studies of selected 2008 recipients: Autoroute 30, Northwest Anthony Henday Drive, William R. Bennett Bridge, Abbotsford Regional Hospital & Cancer Centre and Highway 407 ETR. Information includes, quick facts, procurement process, structure of the agreement, financial arrangements, risk allocation, benefits, communications, labour, monitoring, testimonials and partner contacts. Find out what makes these projects Canadian leaders in the areas of project financing, service delivery and infrastructure.

**Members: \$49.95**      **Non-members: \$79.95**

Published: 06/2009; 145 pages

## NATIONAL AWARDS FOR INNOVATION & EXCELLENCE

### **2007 NATIONAL AWARD CASE STUDIES FOR INNOVATION AND EXCELLENCE IN PPP**

Detailed project summaries, agreement details, financial arrangements, risk allocation, benefits, issues and contacts for the winners in infrastructure, project financing, and innovative procurement. Profiles include: Autoroute 25, Kicking Horse Canyon - Phase 2, Durham Consolidated Courthouse and VIHA Residential Care & Assisted Living Capacity Initiative.

**Members: \$39.95**      **Non-members: \$49.95**

Published: 06/2008; 105 pages

### **2006 NATIONAL AWARD CASE STUDIES FOR INNOVATION AND EXCELLENCE IN PPP**

Detailed project summaries, contract details, financial structures, benefits, communications and contacts for the winners in infrastructure, service delivery and financing. Profiles include: Golden Ears Bridge (British Columbia), Britannia Mine Water Treatment Plant (British Columbia) and the Archives of Ontario - Offsite Archival Storage.

**Members: \$39.95**      **Non-members: \$49.95**

Published: 06/2007; 84 pages

# GUIDANCE

## **PUBLIC SECTOR ACCOUNTING FOR PUBLIC-PRIVATE PARTNERSHIP TRANSACTIONS IN CANADA: A POSITION PAPER BY THE ACCOUNTING TASK FORCE OF THE CANADIAN COUNCIL FOR PUBLIC-PRIVATE PARTNERSHIPS**

The objectives of this position paper are to: educate decision-makers on the implications of budgetary and accounting treatment for PPP delivery; achieve a degree of consistency in treatment across Canada and between transactions; ensure that auditors have access to appropriate accounting standards; and ultimately achieve clear, specific PPP accounting standards for Canada, consistent with international best practices. It represents an important contribution to the formation of Public Sector Comparators, Value for Money Reports and Financial Accounting in Canada.

**Members: Free**      **Non-members: \$25.00**

Published: 07/2008; 87 pages

## **PROJECT FINANCE: AN INTRODUCTORY MANUAL FOR CANADIAN PPP PROJECT MANAGERS AND ADVISORS**

This is an invaluable reference for anyone working in the field of PPP from either the public or private sectors but without a background in private finance. The document explains project finance structures, funding alternatives, investor criteria, terms and conditions of investment agreements and financing strategies. If you are not familiar with mezzanine financing, monoline wraps and the categories of risks, this document is the document that will explain these concepts in user-friendly terms. It also includes brief case studies on four Canadian projects (Abbotsford Regional Hospital and Cancer Centre; Anthony Henday Drive, Kicking Horse Canyon - Phase 2 and Sea-to-Sky Highway).

**Members: \$39.95**      **Non-Members: \$69.95**

Published: 11/2006; 52 pages

## **RESPONSIBLE PPP PROCUREMENT FOR BRITISH COLUMBIA**

B.C. has emerged as a leader in the development of PPP in Canada. Ensuring a highly efficient and effective competitive procurement process will attract lenders, investors and contractors and will help strengthen the B.C. market. CCPPP in cooperation with its BC Chapter and Partnerships BC, obtained market feedback from over 25 organizations. The primary goals of the market were to: reduce procurement process times; reduce procurement costs for both the public and private sectors; achieve optimal risk transfer in projects; and, drive consistency in standardizing procurement documents.

**Free for Members & Non-members**

Published: 04/2005; 18 pages

## **PUBLIC-PRIVATE PARTNERSHIPS AND TRADE AGREEMENTS: GUIDANCE FOR MUNICIPALITIES**

Opponents of free trade have suggested that there are many dangers in undertaking public private partnerships at the municipal level. Others, experts in international trade agreements, disagree. This thorough analysis of international trade agreements as it pertains to municipal PPP sheds light on the issues being raised by separating fact from fiction. It offers suggested clauses to include in PPP contracts as well as a complete copy of Chapter 11 of the North American Free Trade Agreement.

**Members: \$34.95**      **Non-members: \$39.95**

Published: 03/2003; 95 pages

## **TRANSITIONING STAFF FROM PUBLIC TO PRIVATE ORGANIZATIONS IN PUBLIC-PRIVATE PARTNERSHIPS: A GUIDE TO THE SUCCESSFUL HANDLING OF COLLECTIVE BARGAINING ISSUES**

The issues, approaches and case studies of successful public labour force transitions to private operations. This document reviews common legal conditions for such transitions as well as the issues involved. Five projects are reviewed to disclose the approaches that produced successful transitions for both employees and employers. Co-sponsored by Industry Canada.

**Members: \$19.95**      **Non-members: \$24.95**

Published: 05/2001; 39 pages

# NATIONAL AWARDS CASE STUDIES COLLECTION

## **CASE STUDIES OF THE 2001-2005 AWARD WINNERS FOR INNOVATION AND EXCELLENCE IN PPP**

Detailed case studies of winners from each year of the awards.

**Members: \$19.95 (each year)**      **Non-members: \$29.95 (each year)**

Published: 1999-2005

**25% Off Package Price for 2001 to 2005 Award Case Studies:      Members: \$75.00      Non-members: \$110.00**

# CANADIAN PROJECT LISTING

## CANADIAN PPP PROJECT DIRECTORY

This directory details case studies of 67 past, present and upcoming PPP projects from across Canada. Information includes project descriptions, impetus, procurement timeline, agreement provisions, financial details, transparency checklist and contacts. With synopses of projects representing a capital value of \$15 billion in 12 different sectors, the Directory will be a valuable resource for those contemplating PPP projects as well as seasoned experts looking to refine their processes.

**Members: \$69.95    Non-members: \$79.95 (public); \$99.95 (private)**

Published: 11/2006; 148 pages

## CASE STUDIES

### SCHOOLS: THE CASE FOR A CANADIAN PPP APPLICATION

A comprehensive resource on this emerging PPP sector. Includes an analytical framework of life cycle costing, building blocks for School PPP projects, alternative PPP structures, and risk management & allocation. Considerations and action steps for Canadian PPP Schools is included as well as a synopsis of Alberta's existing program. Case studies from New South Wales (Australia), England, Northern Ireland, Scotland, Republic of Ireland, and Canada (Nova Scotia and New Brunswick). Research support from Alberta Treasury Board.

**Members: \$59.95    Non-members: \$79.95**

Published: 11/2007; 160 pages

### THE CANADIAN CASE FOR HOSPITAL PPP PROJECTS

This report addresses a potential role for the private sector in designing, building, financing and operating hospital infrastructure in Canada. It includes an analysis of 10 international hospital PPP projects in the UK, Australia, the UAE, the US and Canada. Based on these experiences, the report recommends eight action steps that would help ensure the successful development of hospital PPP initiatives in Canada. The paper is an excellent primer on healthcare PPP as well as a thoughtful analysis of the key success factors and growing pains experienced in hospital projects around the world.

**Members: \$34.95    Non-members: \$42.95**

Published: 11/2003; 94 pages

### SUCCESSFUL TRANSPORTATION PROJECTS IN CANADA AND THE USA

This document provides an overview of transportation projects using public-private partnerships in Canada and the USA. Details include the benefits of using PPP, project specifications, assessments from key stakeholders, results/impacts and service improvement indicators. List of case studies: Confederation Bridge, Bay of Fundy Ferry Services, Charleswood Bridge, Highway 104 (Cobequid Pass), Highway 407 ETR, Alberta Highway Maintenance, Whistler and Valley Express Transit System, Fredericton-Moncton Highway, Las Vegas Monorail, Airport MAX (Portland LRT) and State Route 91 Express Lanes. The best reference available highlighting Canadian transportation PPP's.

**Members: \$24.95    Non-members: \$29.95**

Published: 11/2002; 34 pages

### VOLUME 1: BENEFITS OF WATER SERVICE PUBLIC-PRIVATE PARTNERSHIPS

This document looks at the various arrangements that draw on private sector financial capacity and areas of expertise in delivering water and wastewater services. It reviews the advantages with specific P3 models and examines the inherent characteristics that make them attractive choices for many. It is a companion document to the "Overview" listed below.

**Members: \$24.95    Non-members: \$29.95**

Published: 03/2002; 20 pages

### OVERVIEW OF SUCCESSFUL PUBLIC-PRIVATE PARTNERSHIPS IN THE WATER SECTOR

Key facts, highlights, results and descriptions of water/wastewater treatment projects including Dartmouth, Hamilton-Wentworth, Moncton, Edmonton, Haldimand-Norfolk, Milwaukee, Buffalo and Indianapolis. This overview, reviewed by PricewaterhouseCoopers, provides compelling evidence to the success of private sector finance and innovation in Canada's water and wastewater infrastructure.

**Members: \$19.95    Non-members: \$24.95**

Published: 11/2000; 24 pages

